

# MANUFACTURING SYSTEMS AND SUPPLY CHAIN DYNAMICS

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## Chapter 12: Maintenance

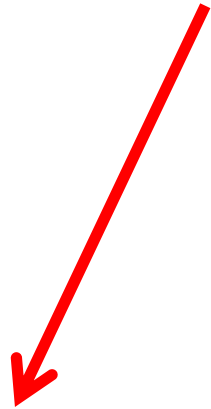
*EPFL, Master MT*

Roger Filliger (BFH), Olivier Gallay (UniL)

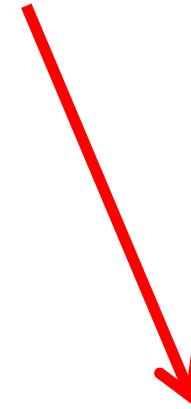
# Course Content

1. *Introduction*
2. *Inventory Theory*
3. *Safety Stock in Manufacturing Systems*
4. *Elements of Queueing Theory*
5. *Productions Flows*
6. *Production Dipole*
7. *Production Lines and Aggregation*
8. *Cooperative Flow Dynamics*
9. *Introduction to Queueing Networks*
10. *Supply Chain Analysis*
11. *Elements of Reliability Analysis*
- 12. *Maintenance Policies***

# Predictive Maintenance



**knowledge**



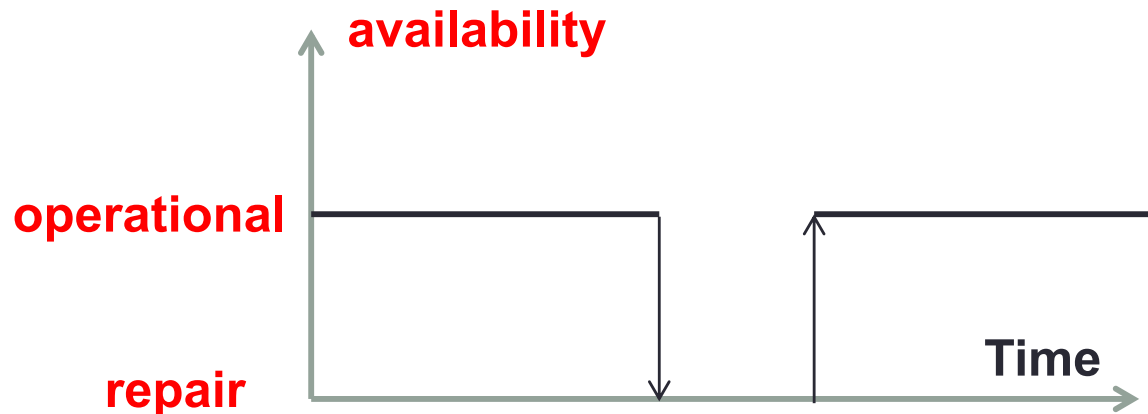
**know-how**

# Run to failure maintenance



Maintenance action

# Run to failure maintenance



**Event Based Policies**



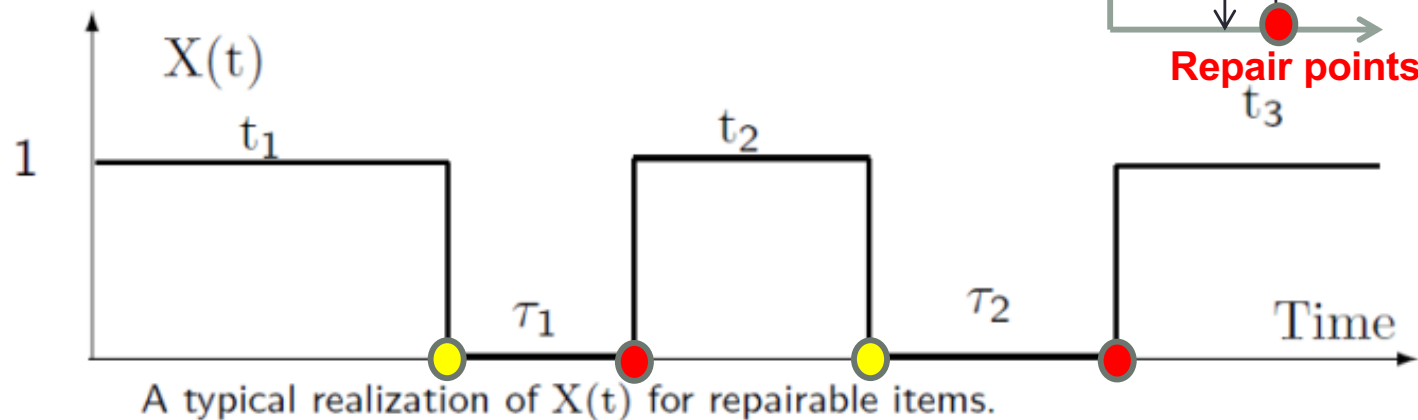
Maintenance action

Easy decision making

**Complex Planning**

# Run to failure maintenance

$$X_t = \begin{cases} 1 & \text{if the item is available at time } t \\ 0 & \text{otherwise} \end{cases}$$



$$\text{mean time to failure} = \text{MTTF} = \frac{1}{n} \sum_{i=1}^n t_i$$

$$\text{mean time to repair} = \text{MTTR} = \frac{1}{n} \sum_{i=1}^n \tau_i$$

$$\text{inavailability factor} = I = \frac{\text{MTTR}}{\text{MTTF}}$$

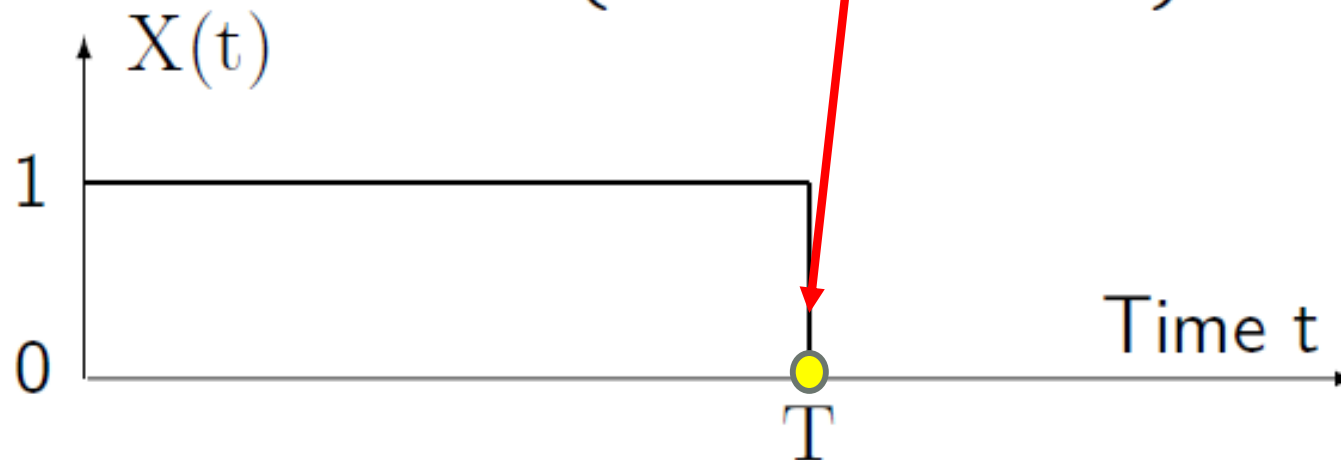
# Preventive maintenance



= Maintenance before T:

**The time to failure  $T$**  is the first time the item fails:

$$T = \min \{ t \geq 0 \mid X(t) = 0 \}$$



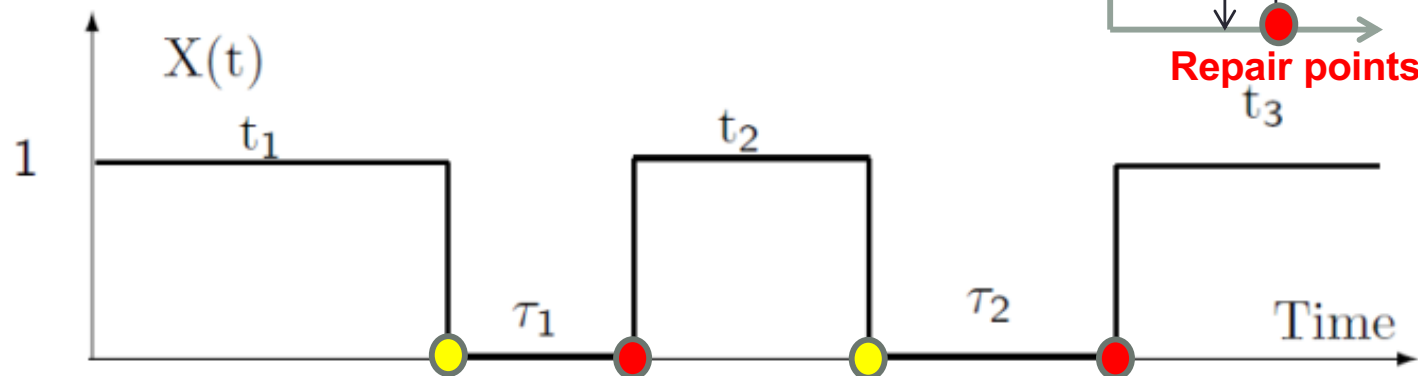
# Run to failure maintenance



Maintenance action

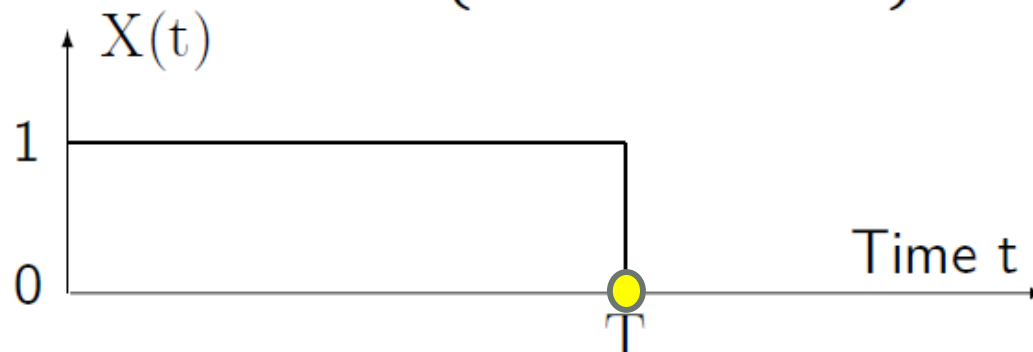
# Number of repair points in $[0,t]$

$$X_t = \begin{cases} 1 & \text{if the item is available at time } t \\ 0 & \text{otherwise} \end{cases}$$

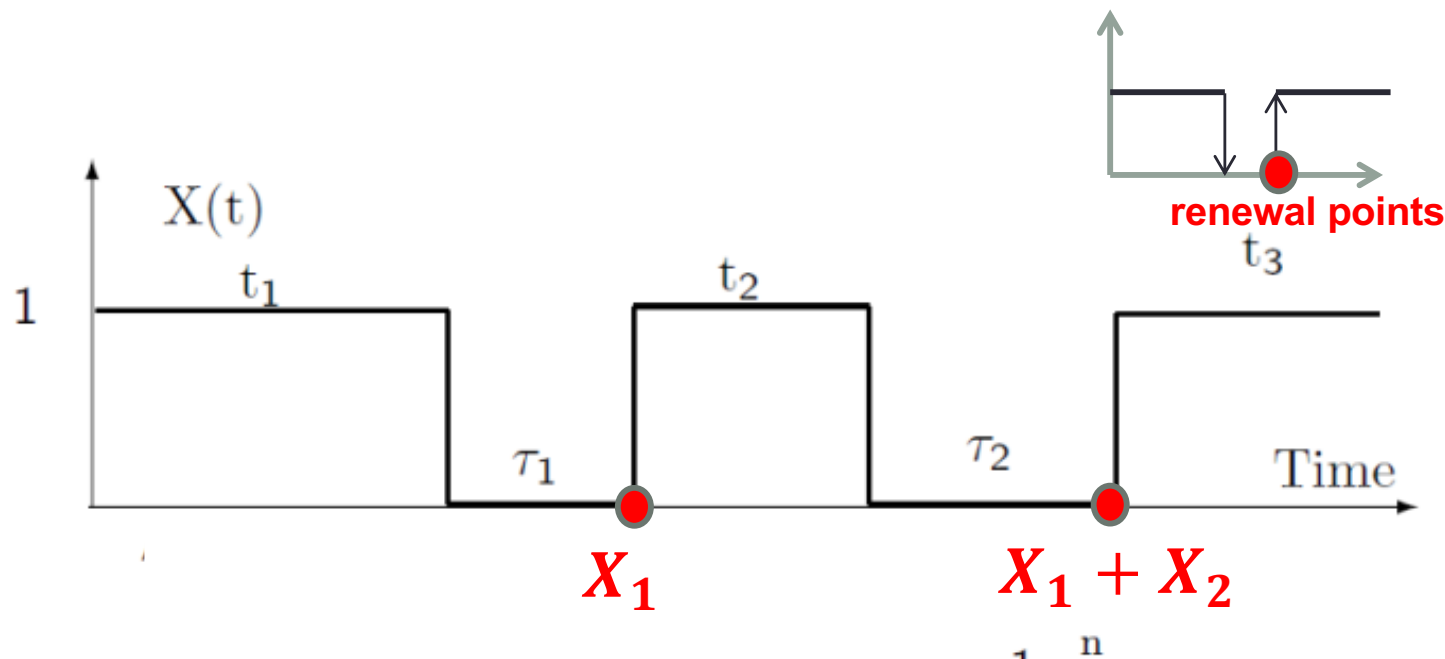


**The time to failure  $T$**  is the first time the item fails:

$$T = \min \{t \geq 0 \mid X(t) = 0\}$$



# Number of repair points in $[0,t]$



$S_k = X_1 + X_2 + \cdots + X_k$ , **time of k'th renewal**

$F(x) = P(X_1 \leq x)$ ,  $F^{(k)}$   $k$ -fold convolution of  $F$

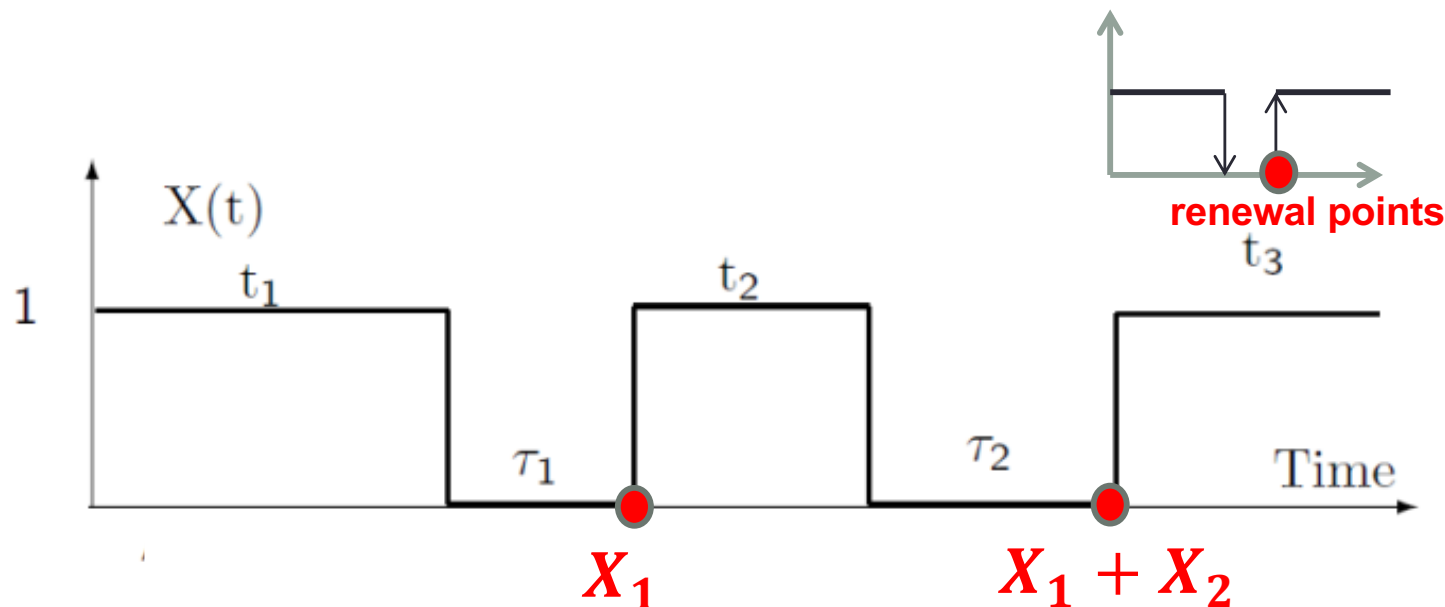
$$P(N(t) = n) = P(S_n \leq t \text{ and } S_{n+1} > t)$$

$$= F^{(n)}(t) - F^{(n+1)}(t)$$

**Renewal process**

**Number of renewal  
in  $[0,t]$**

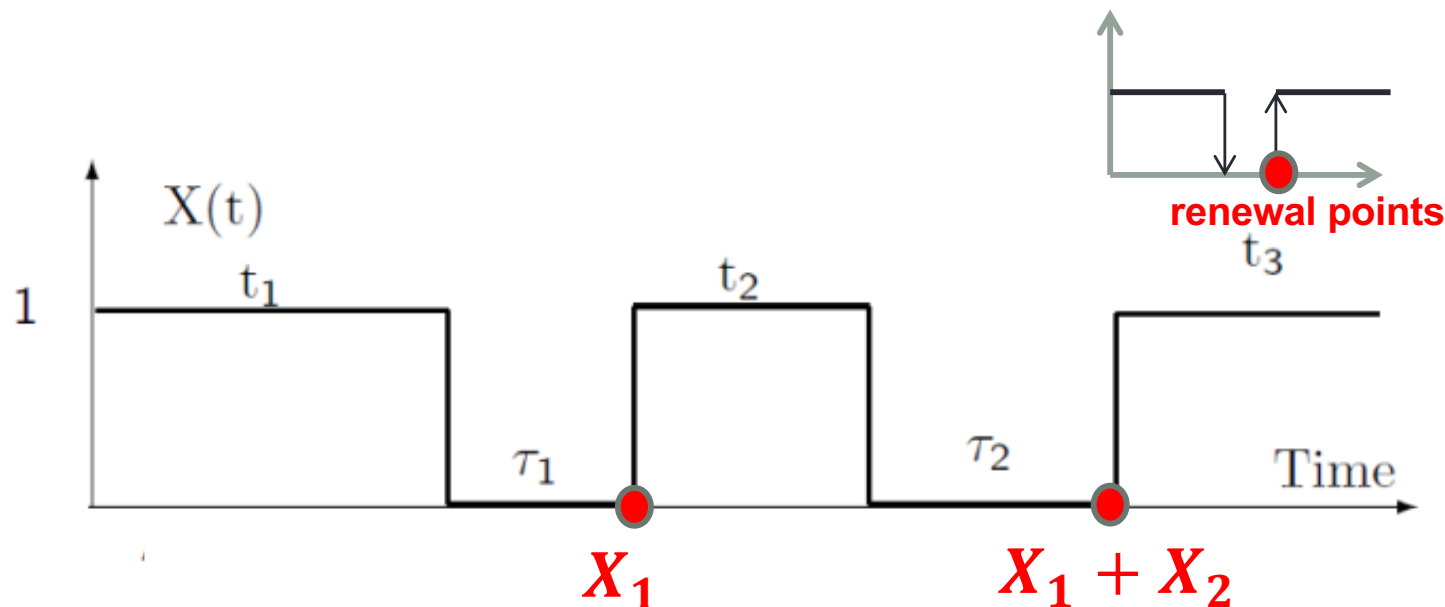
# Number of repair points in $[0, t]$



**Example 23 : The Poisson Process.** If  $F(t) = 1 - e^{-\lambda t}$ , *i.e.*, the  $X_i$ 's are exponentially distributed with parameter  $\lambda$ ,  $N(t)$  is the Poisson process, and

$$P(N(t) \geq n) = F^{(n)}(t) = 1 - e^{-t\lambda} \sum_{i=0}^{n-1} \frac{(t\lambda)^i}{i!}.$$

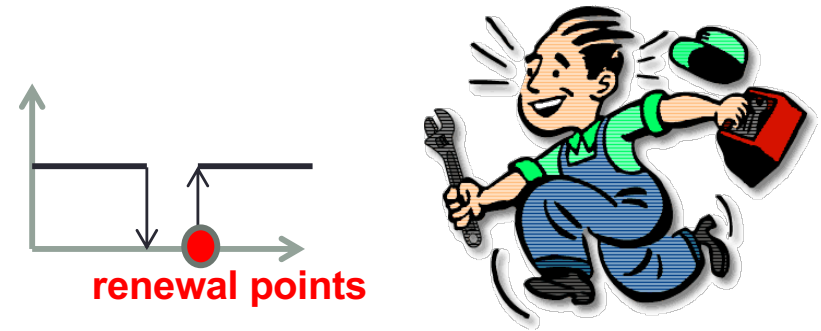

# Number of repair points in $[0,t]$



**Example 24 : IFR Renewal Process.** If the underlying failure distribution  $F(t)$  is IFR with mean  $\mu$ , we have for  $t \leq \mu$  (using the bounds expressed in Figure 11.5):

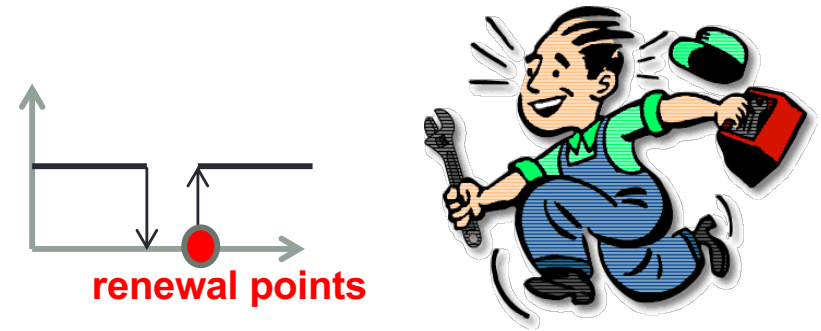
$$P(N(t) \geq n) = F^{(n)}(t) \leq 1 - e^{-t/\mu} \sum_{i=0}^{n-1} \frac{(t/\mu)^i}{i!}.$$

# Number of repair points in $[0,t]$



**Exercise 60** Consider the situation when a machine breakdown occurs, in the mean, once in 1200 working hours. Estimate the probability for 2 or more breakdowns to happen within 600 working hours. ☉

# Number of repair points in $[0,t]$



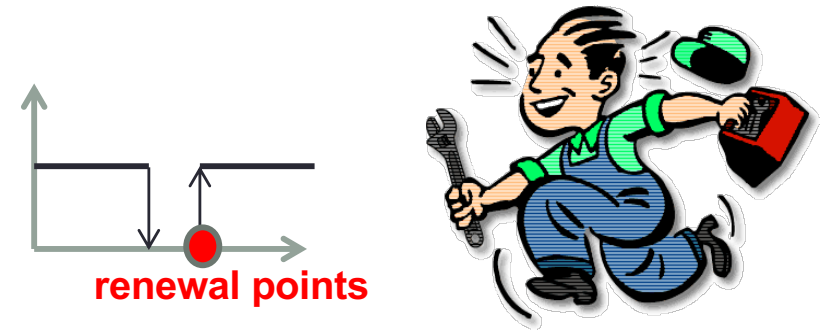
The renewal function is defined as the expected number of renewals happening in  $[0, t]$ , that is:

$$M(t) = E[N(t)].$$

**Theorem:** Under IFR assumption and for large  $t$ , the renewal function  $M(t)$  satisfies:

$$\frac{t}{\mu} - 1 \leq \frac{t}{\int_0^t R(x)dx} - 1 \leq M(t) \leq \frac{tF(t)}{\int_0^t R(x)dx} \leq \frac{t}{\mu}.$$

# Number of repair points in $[0,t]$



Example:

We observe the following renewal points:

$$x_1 = 8850h$$

$$x_2 = 3215h$$

$$x_3 = 9460h$$

$$x_4 = 6650h$$

$$x_5 = 7056h$$

$$x_6 = 7604h$$

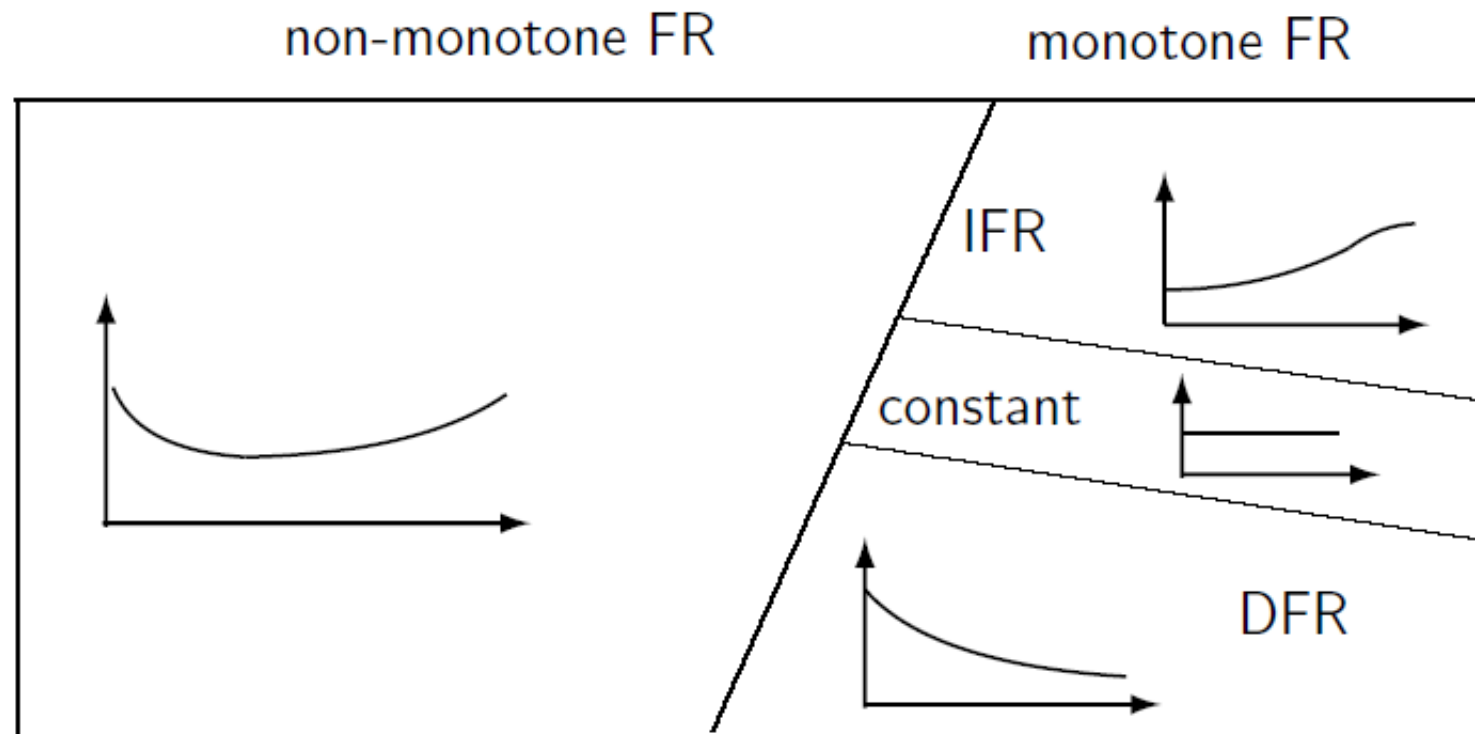
With mean  $\mu = 7139$

and suppose an aging process behind the renewal points ( $\rightarrow$ IFR).

Therefore, for  $t \geq \mu$ :  $\mathbf{M}(t) \in \left[ \frac{t}{\mu} - 1, \frac{t}{\mu} \right]$

# Preventive maintenance

Maintenance planning  
is based on  $T$  respectively on  $R$   
or equivalently on  $z$ :



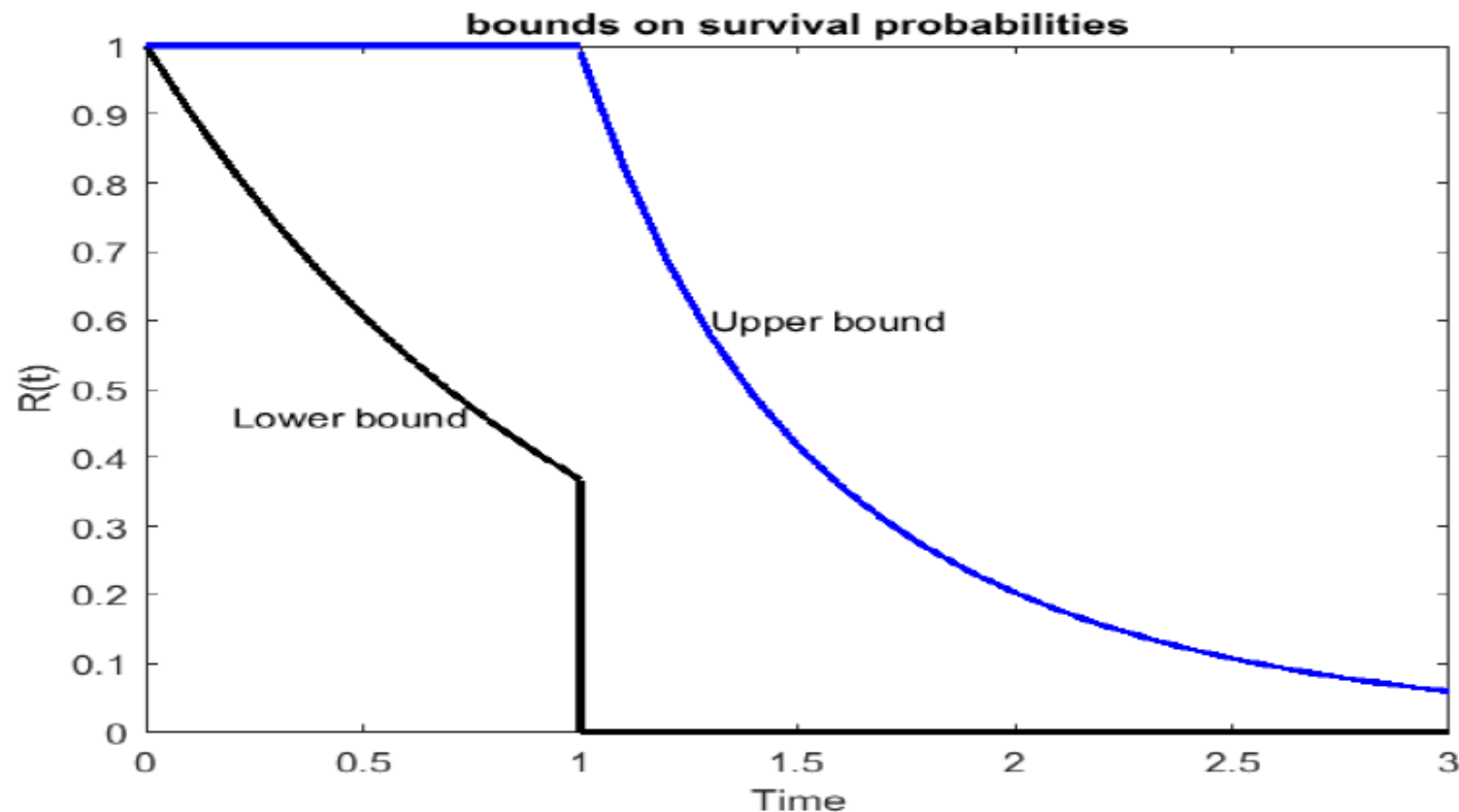
time to failure is **IFR** if  $z(t)$  is increasing in  $t$

time to failure is **DFR** if  $z(t)$  is decreasing in  $t$

$$\text{IFR} \cap \text{DFR} = \{\text{const FR}\} = \{T \sim \text{Exp}\}$$

# Preventive maintenance

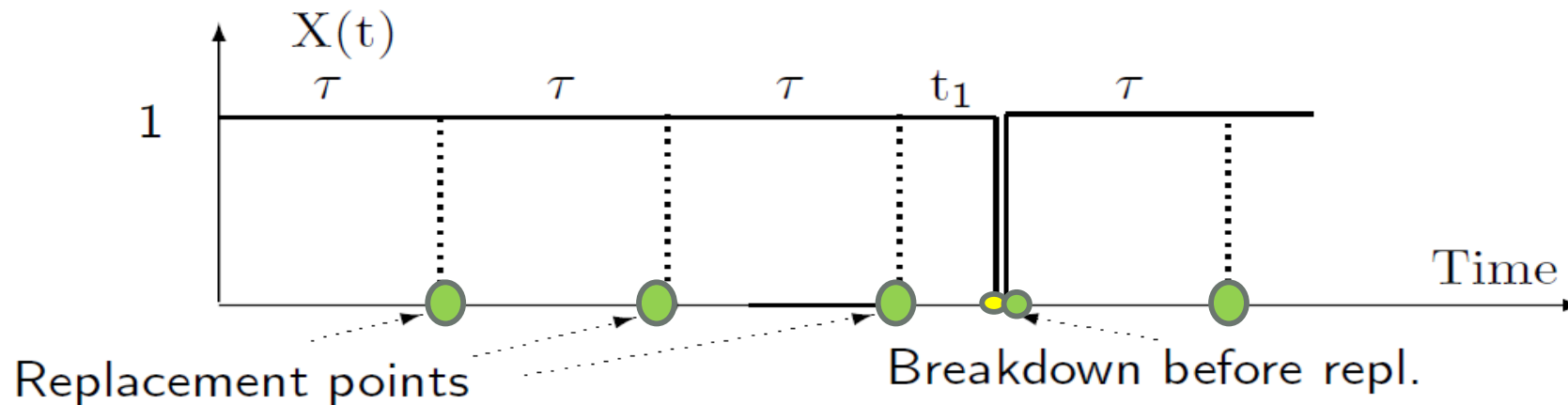
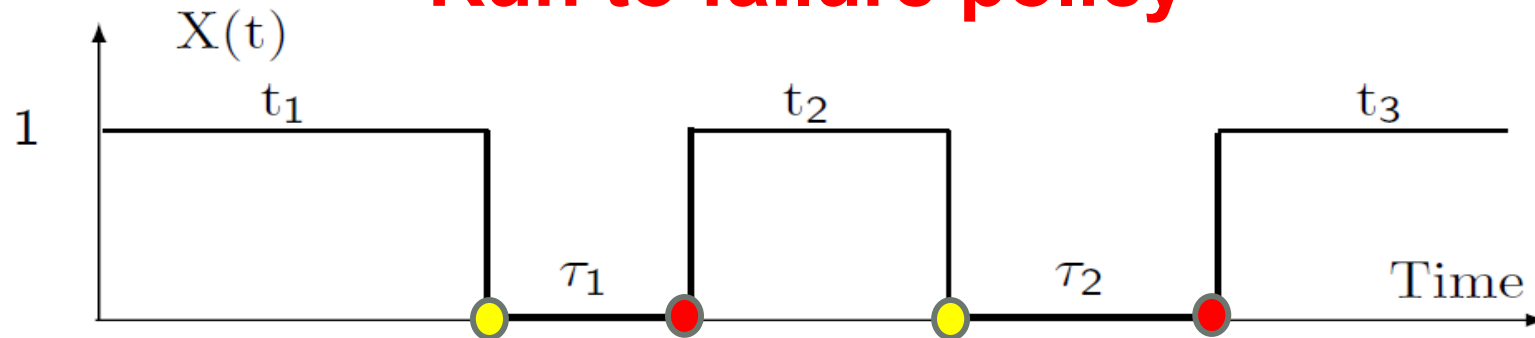
Maintenance planning  
is based on  $T$  respectively on  $R$   
or equivalently on  $z$ :



Bounds on reliability for IFR distributions (here,  $\mu = 1$ ).

# Preventive maintenance

## Run to failure policy



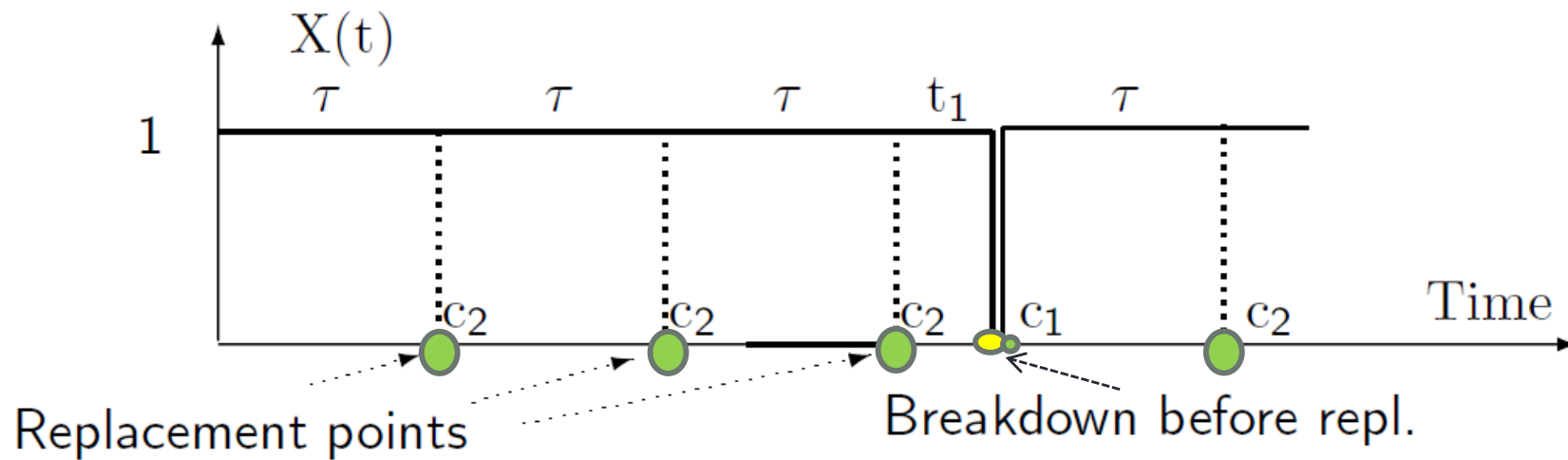
An age replacement policy replaces a deteriorating unit  $\tau$  hours after its installation or at failure, whichever occurs first.

## Age replacement policy

# Preventive maintenance



**Observation :**

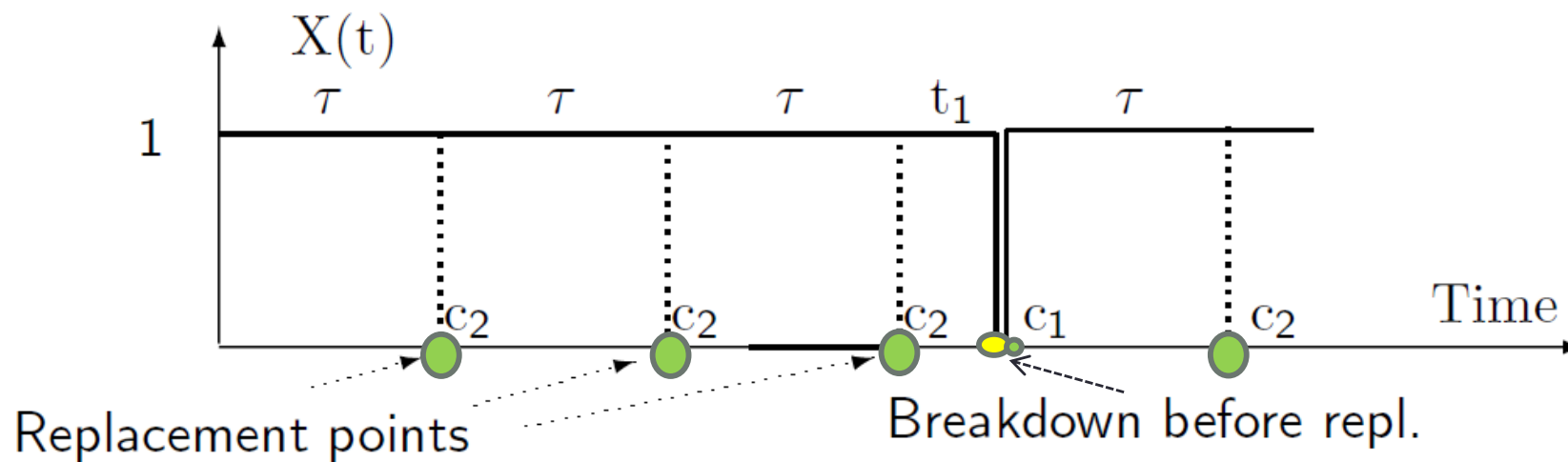


We fix  $\tau > 0$  and denote by  $\bar{S}_\tau(t) = 1 - S_\tau(t)$  the probability of no repair during  $[0, t]$

# Preventive maintenance



**Observation :**



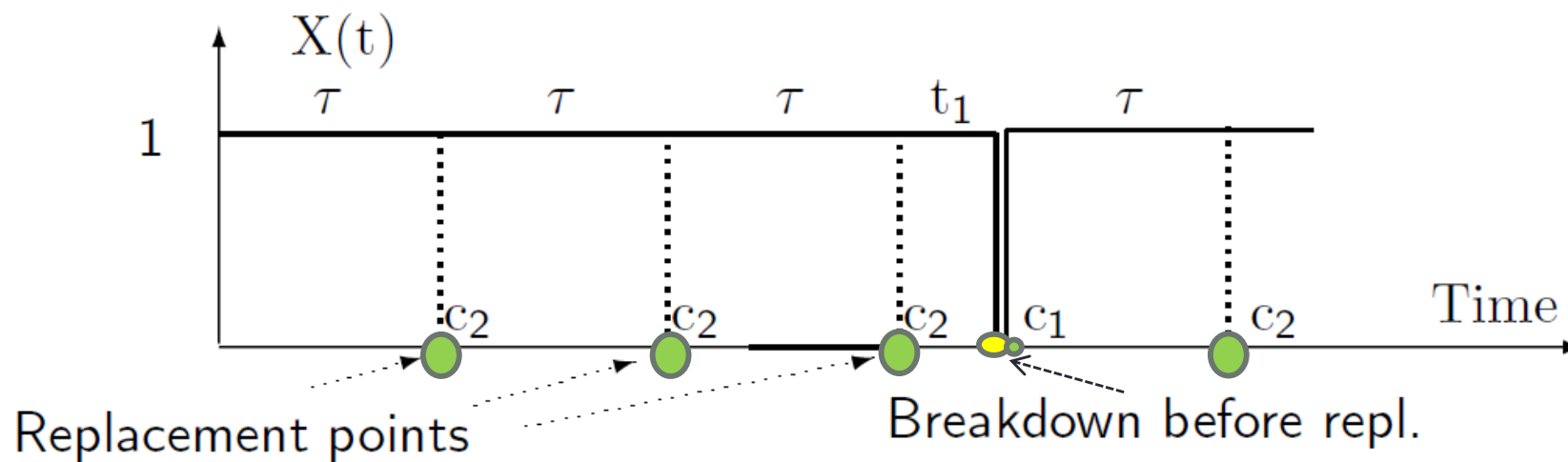
We fix  $\tau > 0$  and denote by  $\bar{S}_\tau(t) = 1 - S_\tau(t)$  the probability of no repair during  $[0, t]$

We have  $\bar{S}_\tau(t) = R(\tau)^n R(t - n\tau), \quad n\tau \leq t \leq (n+1)\tau$

# Preventive maintenance



**Observation :** increasing  $\tau$  increases the risk of run to failure!

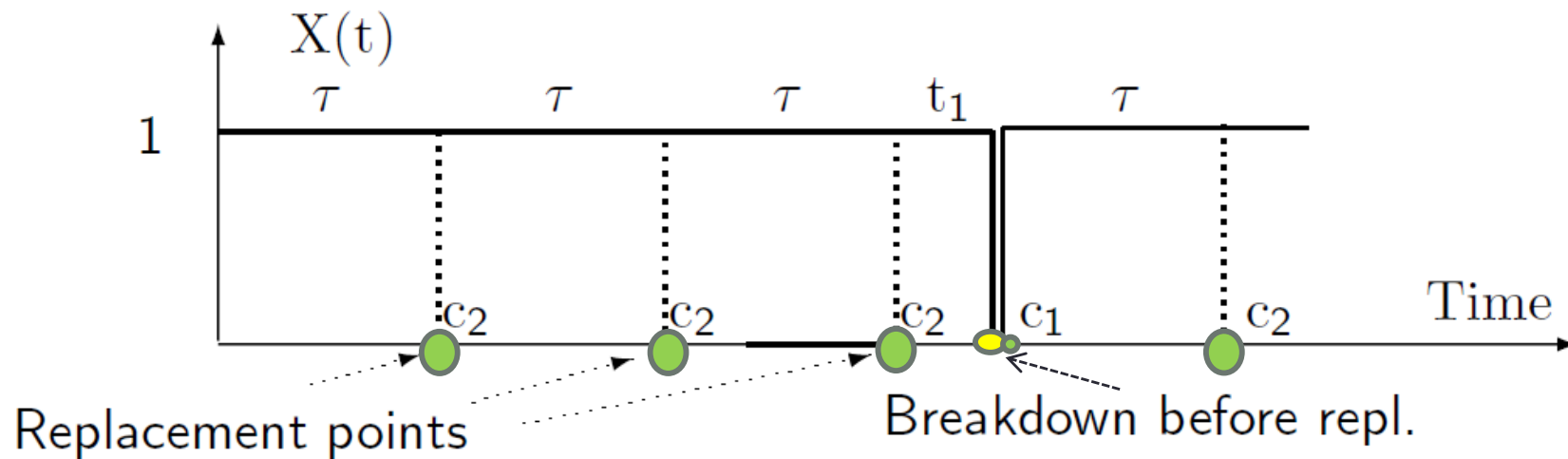


We fix  $\tau > 0$  and denote by  $\bar{S}_\tau(t) = 1 - S_\tau(t)$  the probability of no repair during  $[0, t]$  and  $\bar{S}_{\tau_1}(t) \geq \bar{S}_{\tau_2}(t)$ , for all  $\tau_1 \leq \tau_2$  if and only if  $T$  is IFR.

# Preventive maintenance



age replacement after  $\tau$ :



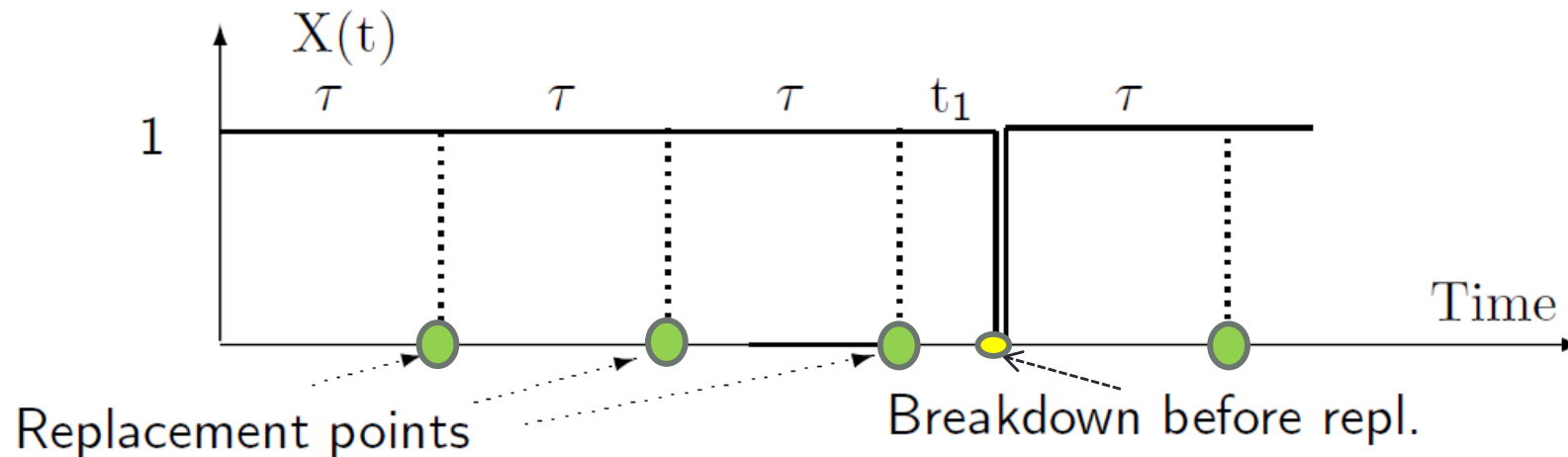
Suppose a cost  $c_1$  is suffered for each failed item which is replaced and...

...a cost  $c_2 < c_1$  is suffered for each nonfailed item which is exchanged.

# Preventive maintenance



## Optimal age replacement policy:



Letting

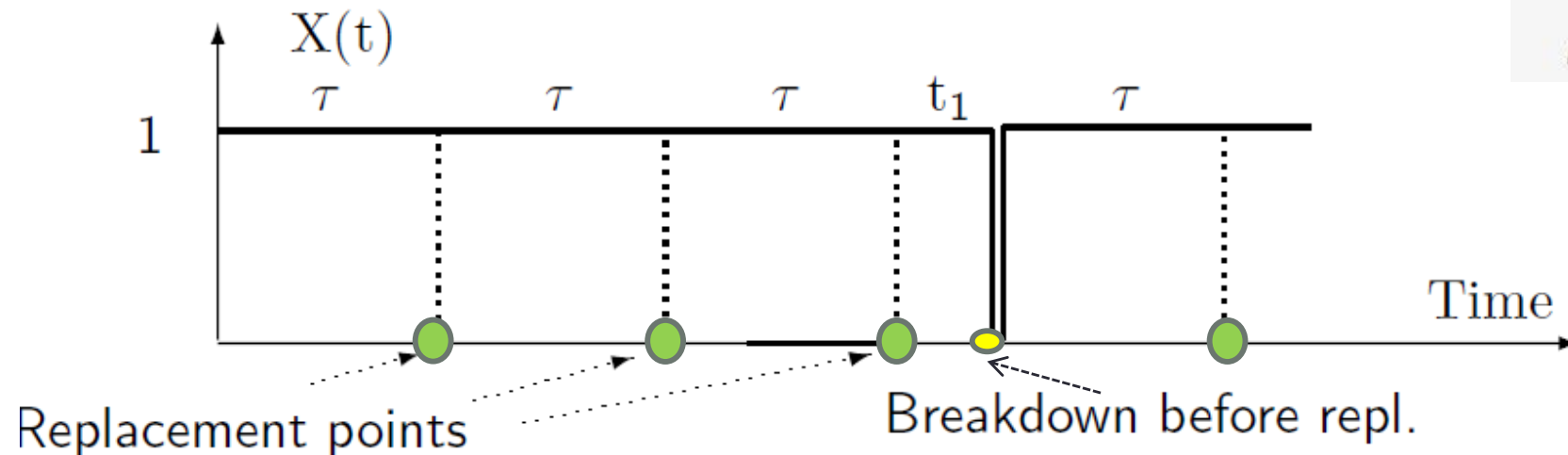
- $N_1(t)$  denote the number of failures during  $[0, t]$  and
  - $N_2(t)$  denote the number of exchanges of nonfailed items during  $[0, t]$ ,
- and we seek **the age policy minimizing  $C(t)$**

$$C(t) = c_1 E(N_1(t)) + c_2 E(N_2(t))$$

# Preventive maintenance



**Optimal age replacement policy:**



The solution  $\tau = t$  to the equation

$$z(t) \int_0^t R(x) dx - F(t) = \frac{c_2}{c_1 - c_2}. \quad (1)$$

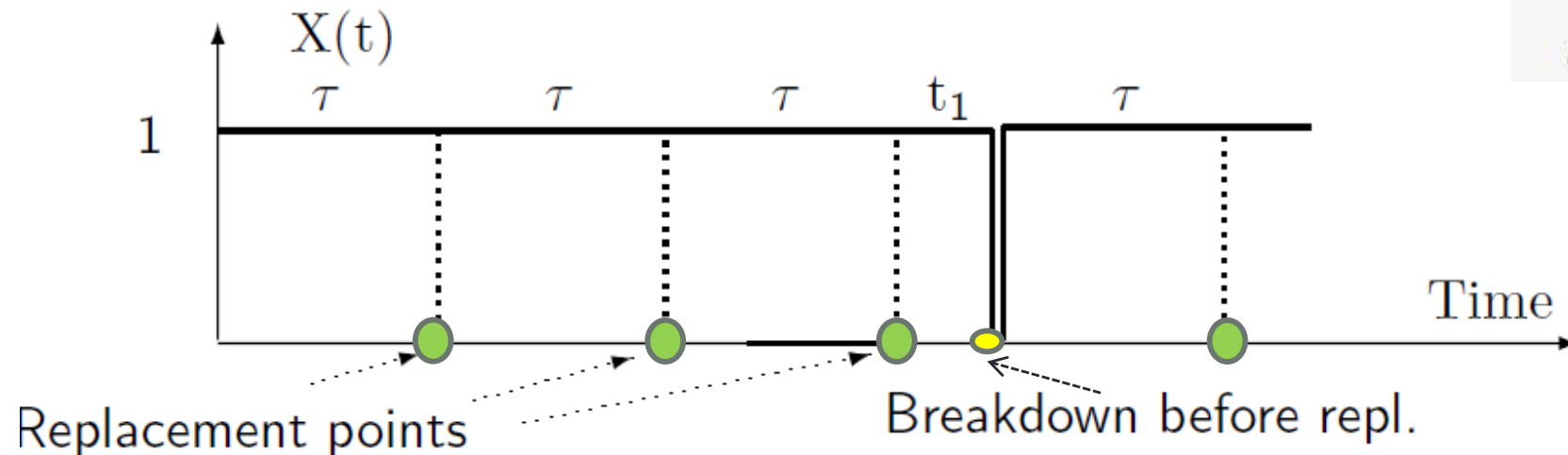
defines the optimal replacement strategy. Moreover, if  $F$  is IFR, we have:

$$\tau > \frac{c_2}{c_1} \text{MTTF}$$

# Preventive maintenance



**Exercise: work out the details for a Weibull distribution with  $\alpha=2$ ,  $\beta=1$ .**



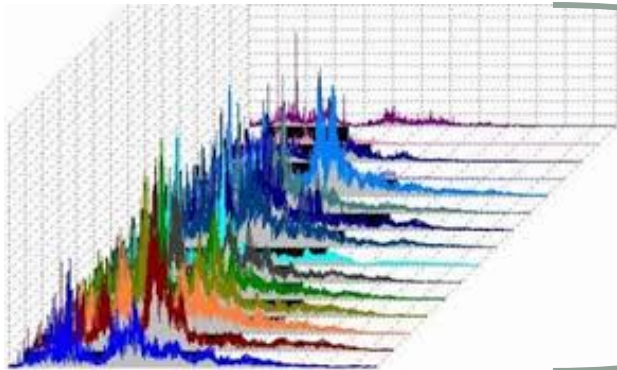
The solution  $\tau = t$  to the equation

$$z(t) \int_0^t R(x) dx - F(t) = \frac{c_2}{c_1 - c_2}. \quad (1)$$

defines the optimal replacement strategy. Moreover, if  $F$  is IFR, we have:

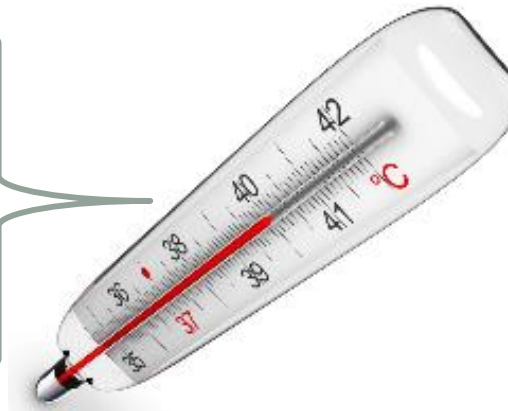
$$\tau > \frac{c_2}{c_1} \text{MTTF}$$

# Predictive maintenance



Condition monitoring  
State prediction

**Online estimation**



Decision making

**Index Policies**



Maintenance action

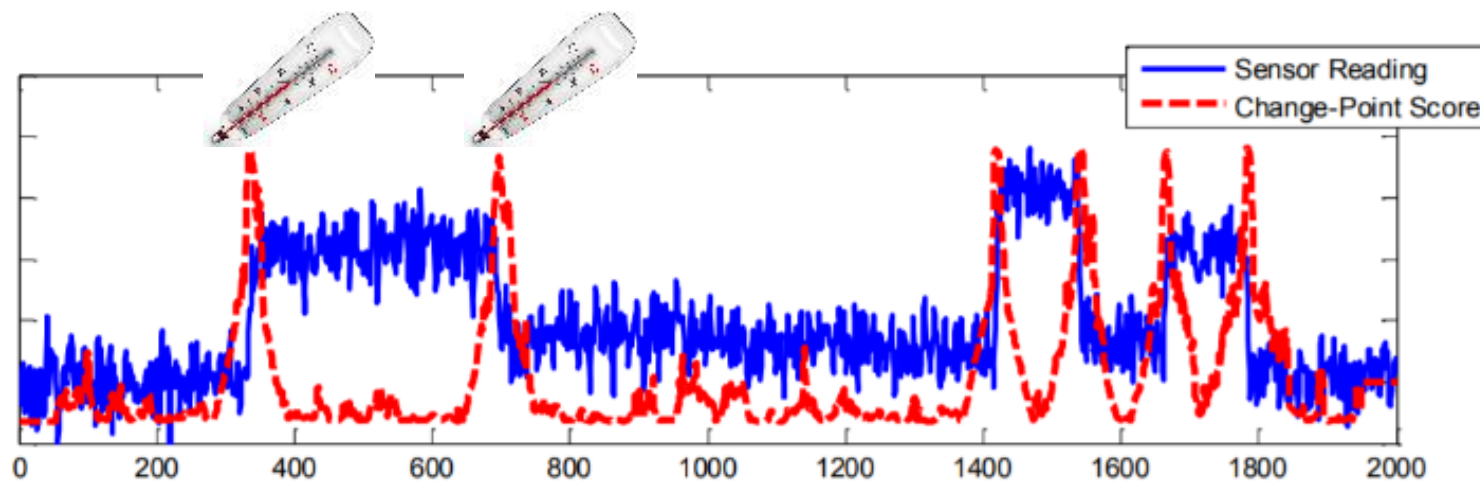
**Maintenance  
when required**

## Theoretical formulation:

Predictive maintenance relies on



## Distributional Change Detection in Time-series



- **Objective:** Detecting **abrupt changes** lying among time-series data

# Predictive maintenance



Pioneering work  
in 1940 by  
Abraham Wald:

## Sequential hypothesis test



Condition monitoring  
State prediction

Decision making

Hypothesis test

$H_0$ : Maintenance not  
needed

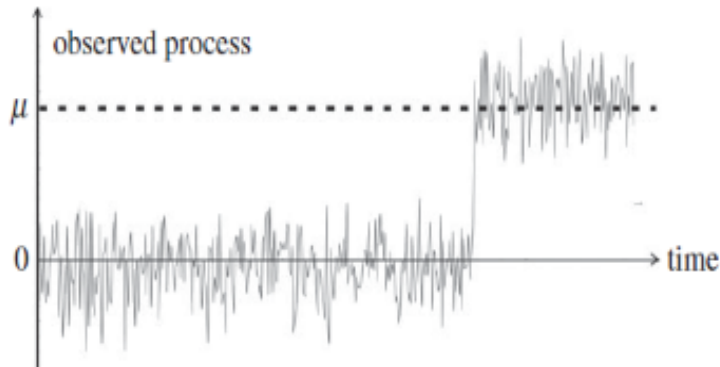
$H_1$ : Maintenance needed

Online estimation

Index Policies

Maintenance  
when required

# Predictive maintenance



Condition monitoring

**Minimize Probability  
of false alarm** (accept  $H_1$   
when  $H_0$  is true)

Hypothesis test

$H_0$ : Maintenance not  
needed

$H_1$ : Maintenance needed

**Minimize Probability  
of false serenity** (accept  $H_0$   
when  $H_1$  is true)

**Trade off**

$$H_0 : x[i] = \sigma w[i]$$

$$H_1 : x[i] = \sigma w[i] + \mu$$

**Model based**

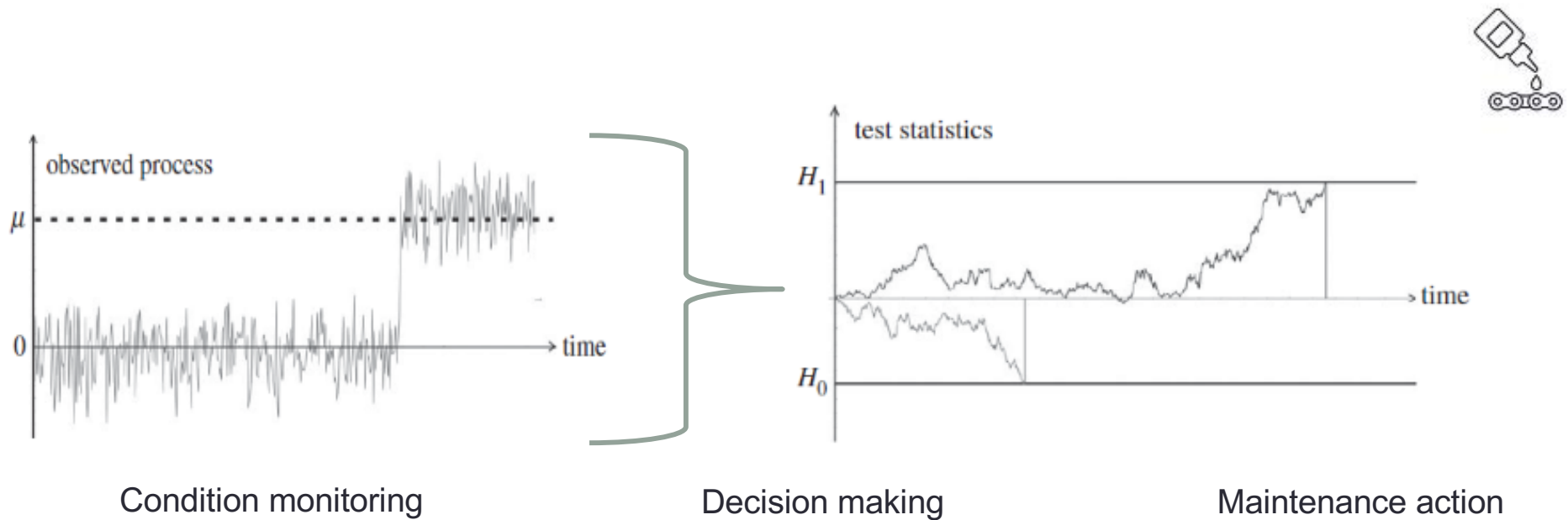
**Typical Index Policy:**

If likelihood  $\geq K$  : we accept  $H_0$

If likelihood  $< K$ : we accept  $H_1 \rightarrow$  maintenance

**Maintenance  
when required**

# Predictive maintenance



## Sequential probability ratio testing

$$H_0 : x[i] = \sigma w[i]$$

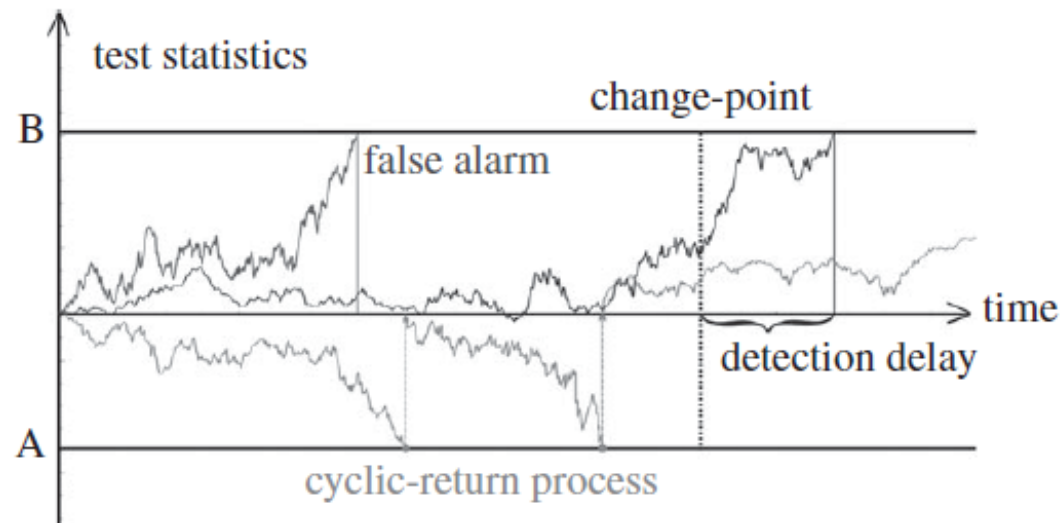
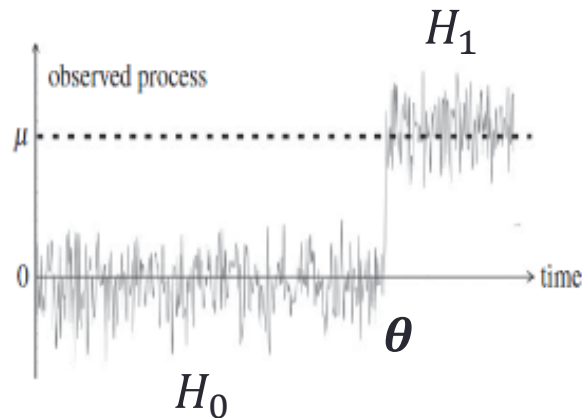
$$H_1 : x[i] = \sigma w[i] + \mu$$

D. Siegmund, 2013, Sequential analysis,  
N.Y. Springer

**Model based**

**Maintenance  
when required**

# Predictive maintenance



## Change-point detection

$$H_0 : x[i] = \sigma w[i]$$

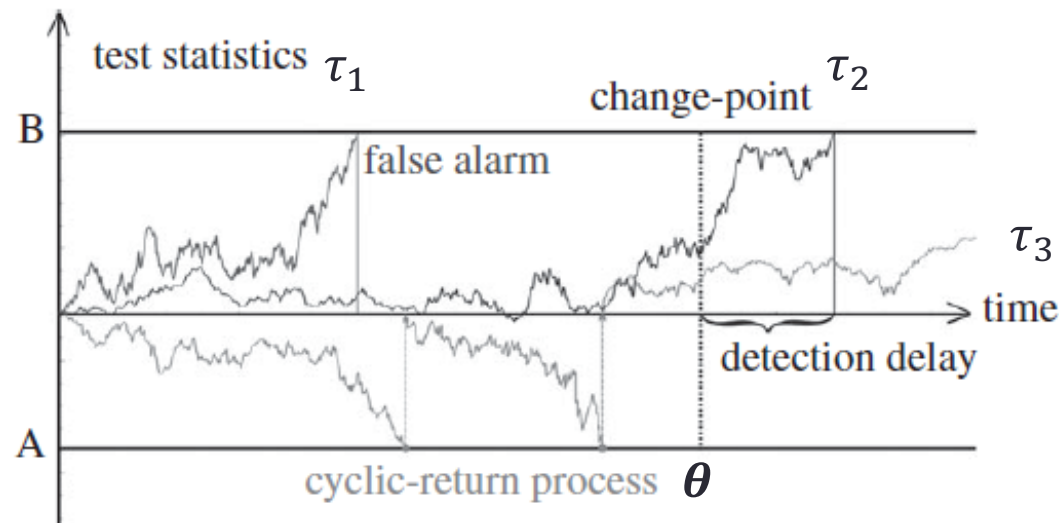
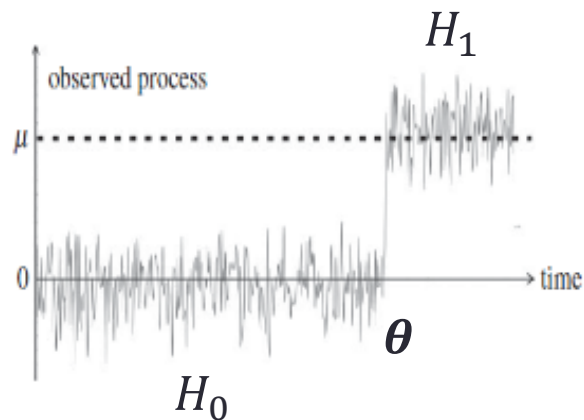
$$H_1 : x[i] = \sigma w[i] + \mu$$

Minimize average **delay** and respect constraints on **false alarm**

**Model based**

**Maintenance  
when required**

# Predictive maintenance



## Change-point detection

$$H_0 : x[i] = \sigma w[i]$$

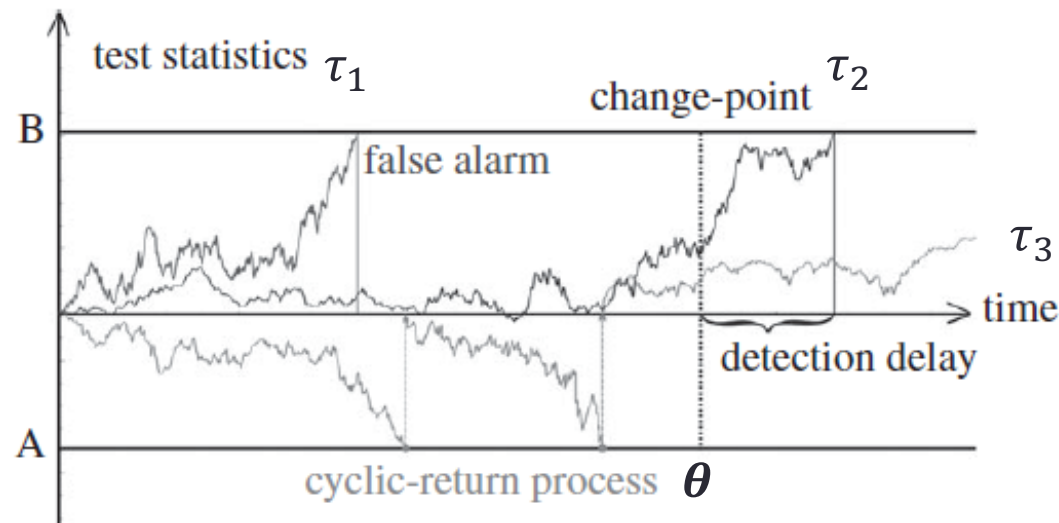
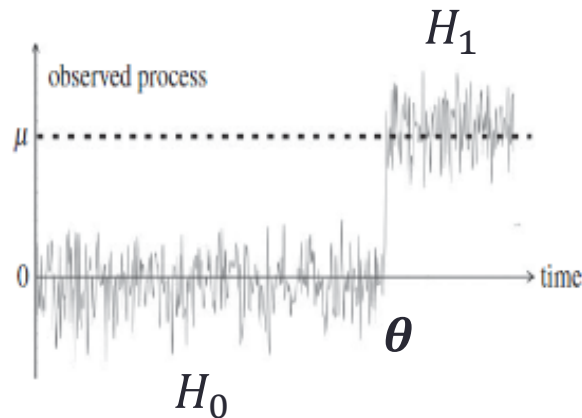
$$H_1 : x[i] = \sigma w[i] + \mu$$

**Bayesian problem:** find stopping time  $\tau^*$  s.t.

$$\inf_{\tau} [P(\tau \leq \theta) + cE(\tau - \theta)^+] = P(\tau^* \leq \theta) + cE(\tau^* - \theta)^+$$

**Model based**

# Predictive maintenance



## Change-point detection

$$H_0 : x[i] = \sigma w[i]$$

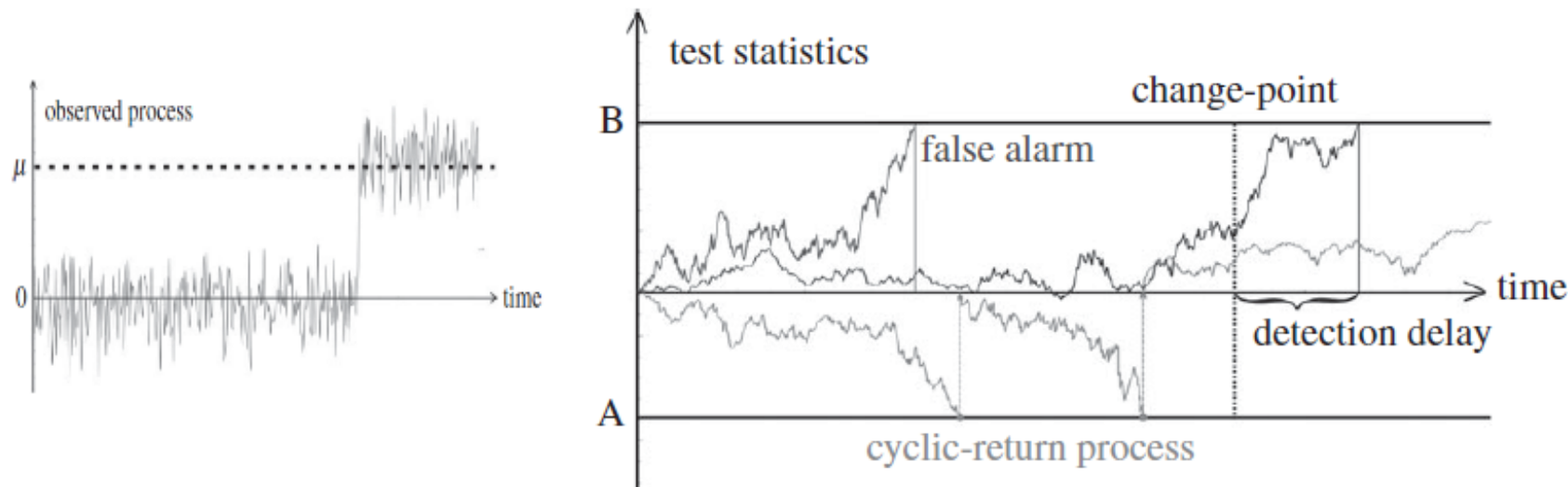
$$H_1 : x[i] = \sigma w[i] + \mu$$

**Model based**

**Conditional extremal problem:** for  $P(\tau^* \leq \theta) \leq \alpha$   
find stopping time  $\tau^*$  s.t.

$$\inf_{\tau} [E(\tau - \theta | \tau \geq \theta)] = E(\tau^* - \theta | \tau^* \geq \theta)$$

# Predictive maintenance



## Change-point detection

$$H_0 : x[i] = \sigma w[i]$$

$$H_1 : x[i] = \sigma w[i] + \mu$$

**Model based**

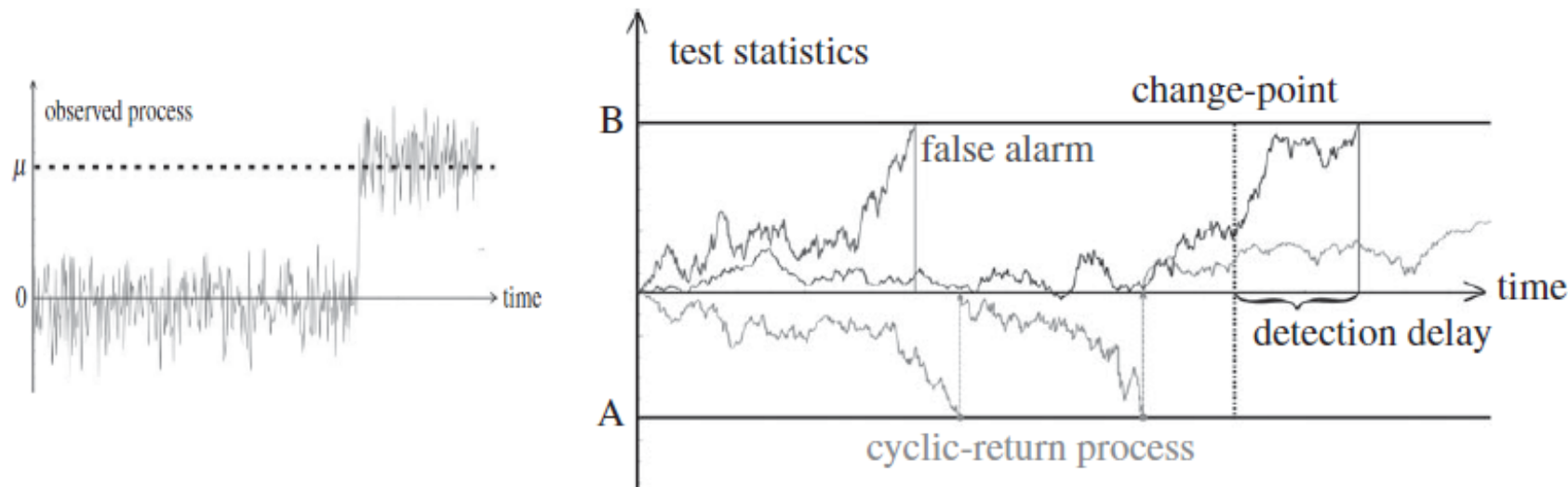
A. Shiryaev, **1963**

On detecting of disorders in industrial processes.

*Ann. Stat.* **36**, 787–807.

**Maintenance  
when required**

# Predictive maintenance



## Change-point detection

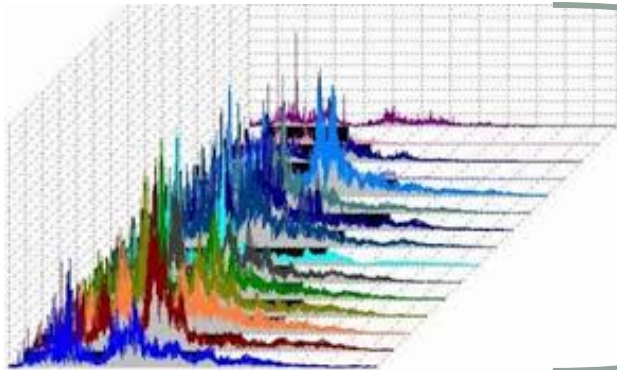
$$H_0 : x[i] = \sigma w[i]$$

$$H_1 : x[i] = \sigma w[i] + \mu$$

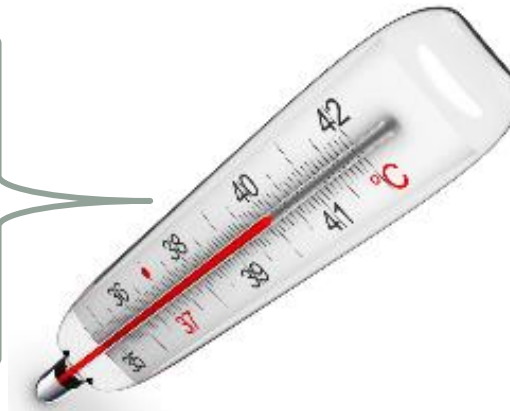
**Model based**

A. Shiryaev, and P. Y. Zryumov, (2009).  
On the Linear and Nonlinear Generalized  
Bayesian Disorder Problem.  
*Optimality and Risk, Modern  
Trends in Mathematical Finance.*

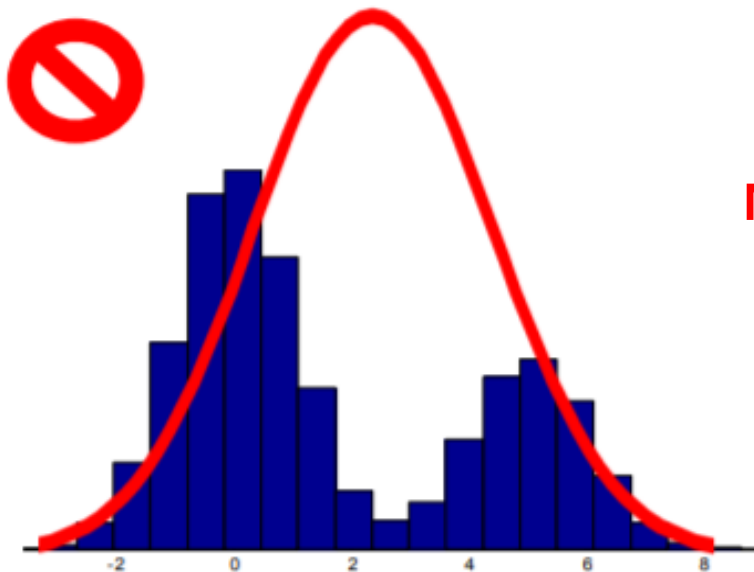
# Predictive maintenance



Condition monitoring

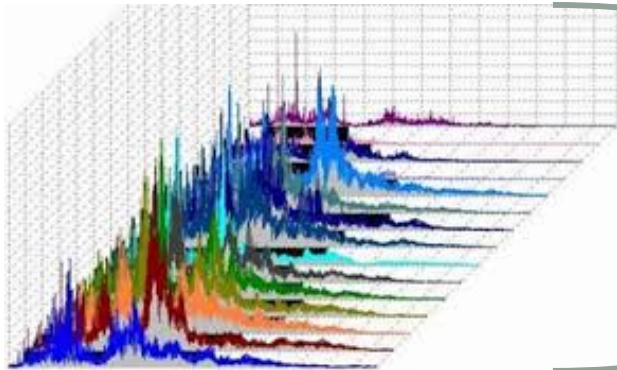


Decision making

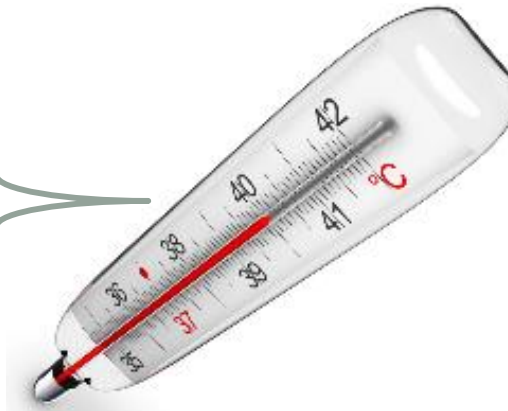


**Model mismatch!**

# Predictive maintenance



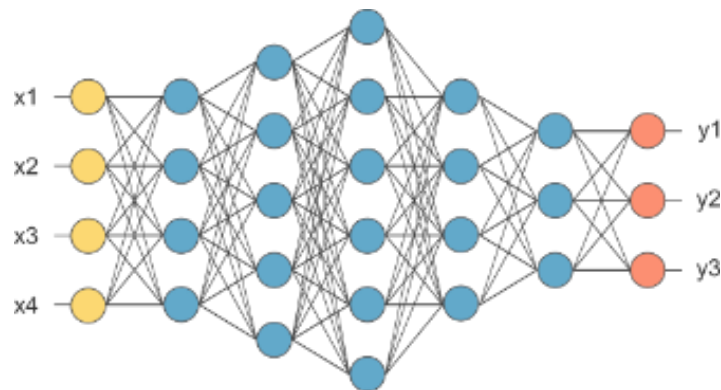
Condition monitoring



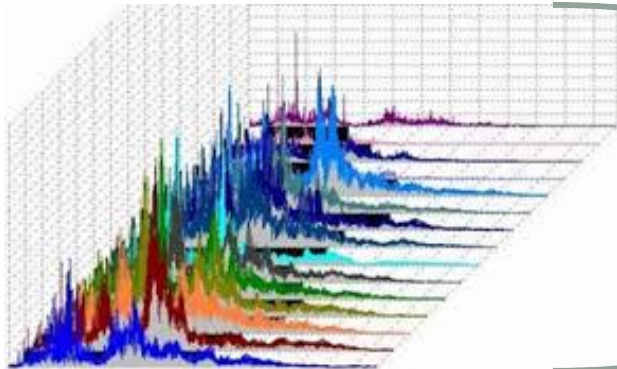
Decision making



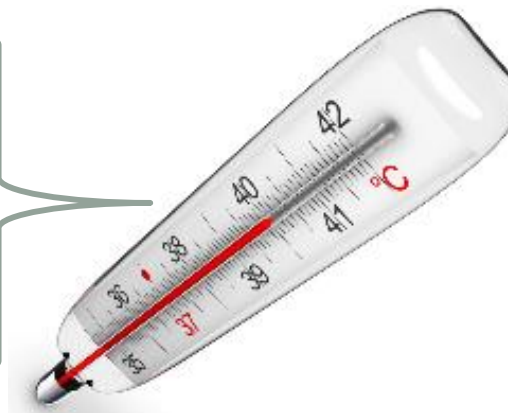
**Data based  
(model free)  
estimation**



# Predictive maintenance



Condition monitoring



Decision making

Get relevant, clean and  
synchronized data

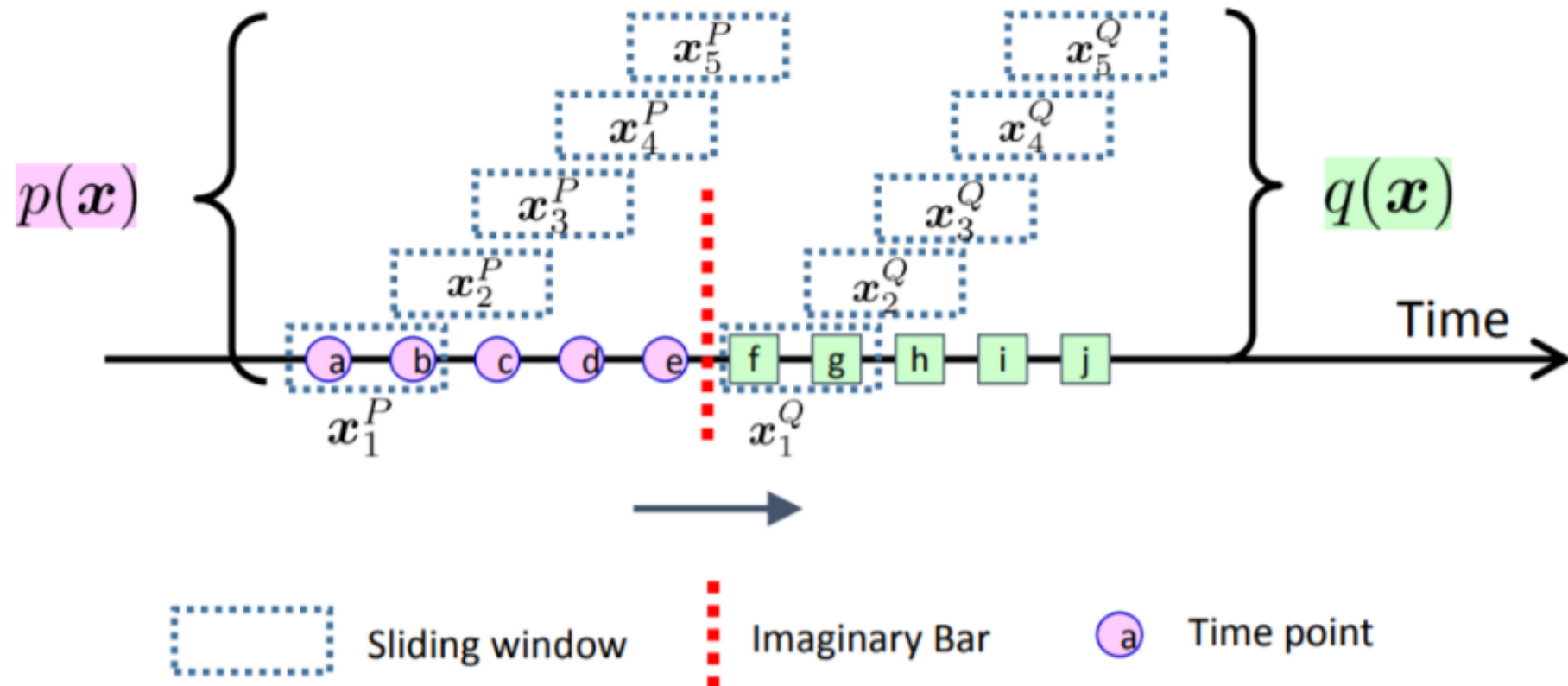
- **Support Vector Machine:** Desorby et al. 2005
- **Likelihood based methods:** Kawahara & Sugiyama, 2009

# Predictive maintenance

**Theoretical problem: Estimate and compare densities**



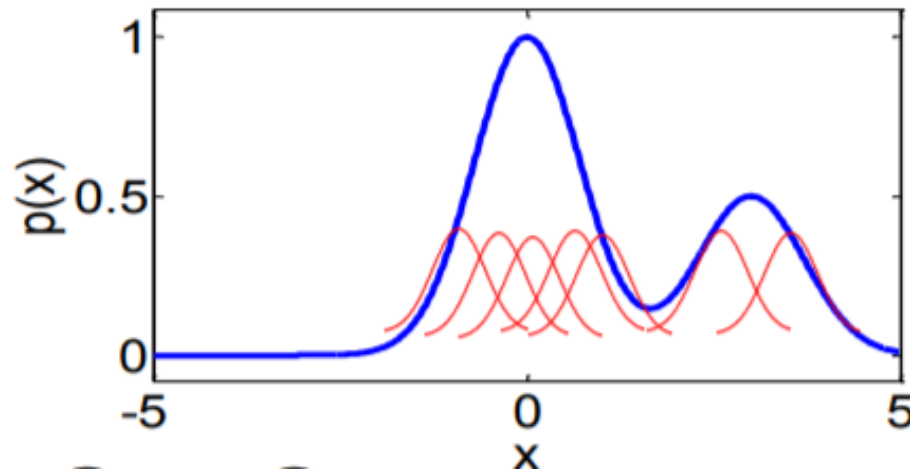
- Construct samples by using sliding window.
- An imaginary bar in the middle divides samples into two groups.
- Assume two groups of samples are from  $p$  and  $q$ .



# Predictive maintenance



Kernel density estimation for p and q:



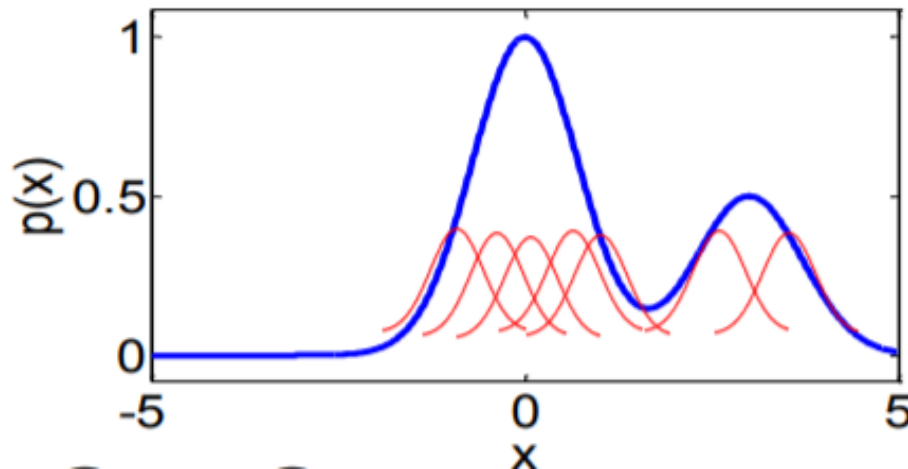
$$\hat{p}(x; \sigma) = \frac{1}{n} \sum_{i=1}^n K_{\sigma}(x, x_i)$$

$$K_{\sigma}(x, x') = \frac{1}{\sigma\sqrt{2\pi}} \exp\left(\frac{||x - x'||^2}{-2\sigma^2}\right)$$

# Predictive maintenance



Direct ratio estimation for  $r=p/q$ :



$$\hat{p}(x; \sigma) = \frac{1}{n} \sum_{i=1}^n K_{\sigma}(x, x_i)$$

$$K_{\sigma}(x, x') = \frac{1}{\sigma\sqrt{2\pi}} \exp\left(\frac{||x - x'||^2}{-2\sigma^2}\right)$$

**Direct** Density Ratio Estimation (Sugiyama et al., 2012).

$$\frac{p(\mathbf{x})}{q(\mathbf{x})} \approx \hat{r}(\mathbf{x}; \boldsymbol{\theta}) = \sum_i^n \theta_i K_{\sigma}(\mathbf{x}, \mathbf{x}_i)$$

# Predictive maintenance



Direct ratio estimation for  $r=p/q$ :

$$\widehat{\text{KL}} := \frac{1}{n} \sum_{i=1}^n \log \hat{r}(\mathbf{x}_i)$$

Kulback Leibler

$$\widehat{\text{PE}} := -\frac{1}{2n} \sum_{i=1}^n \hat{r}(\mathbf{x}'_i)^2 + \frac{1}{n} \sum_{i=1}^n \hat{r}(\mathbf{x}_i) - \frac{1}{2}$$

Pearson




Relative Pearson

$$\widehat{\text{PE}}_{\alpha} = -\frac{\alpha}{2n} \sum_{i=1}^n \hat{r}(\mathbf{x}_i)^2 - \frac{1-\alpha}{2n} \sum_{i=1}^n \hat{r}(\mathbf{x}'_i)^2 + \frac{1}{n} \sum_{i=1}^n \hat{r}(\mathbf{x}_i) - \frac{1}{2}$$

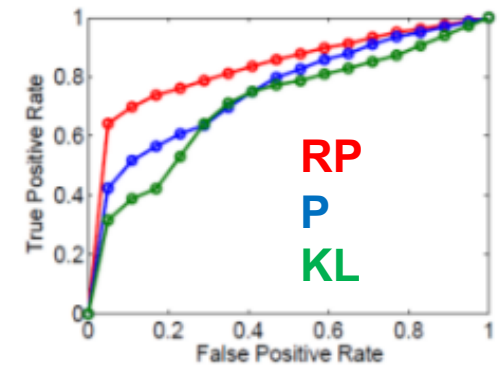
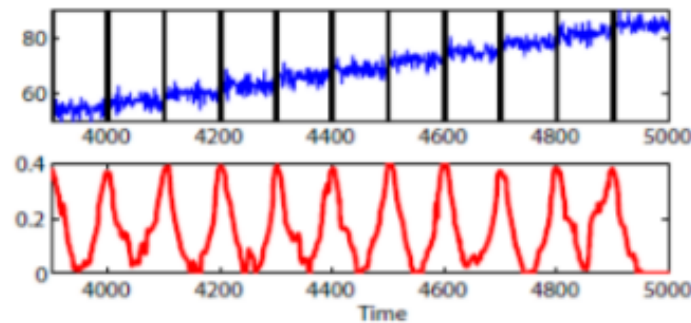
# Predictive maintenance



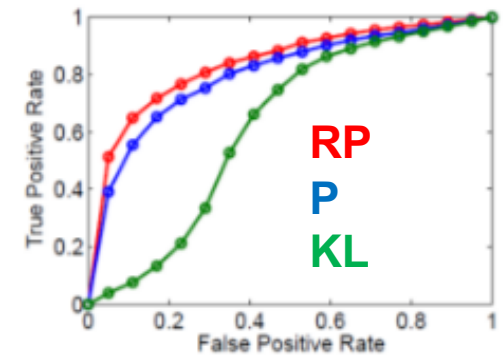
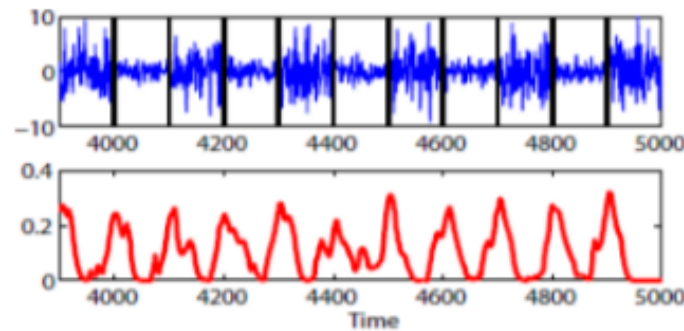
## Experiment with synthetic data

 original signal  
 **Index function**  
 ground truth

### Mean Shift



### Variance Scaling



## Example: train track maintenance

### On Board Monitoring System for Tilting Trains

- Measurement of vehicle reactions
- Monitoring of the track condition

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