



Sustainability Assessment of Urban Systems

(ENV-461) – MAB1 11

10: Deriving policy recommendations

Lecturers:

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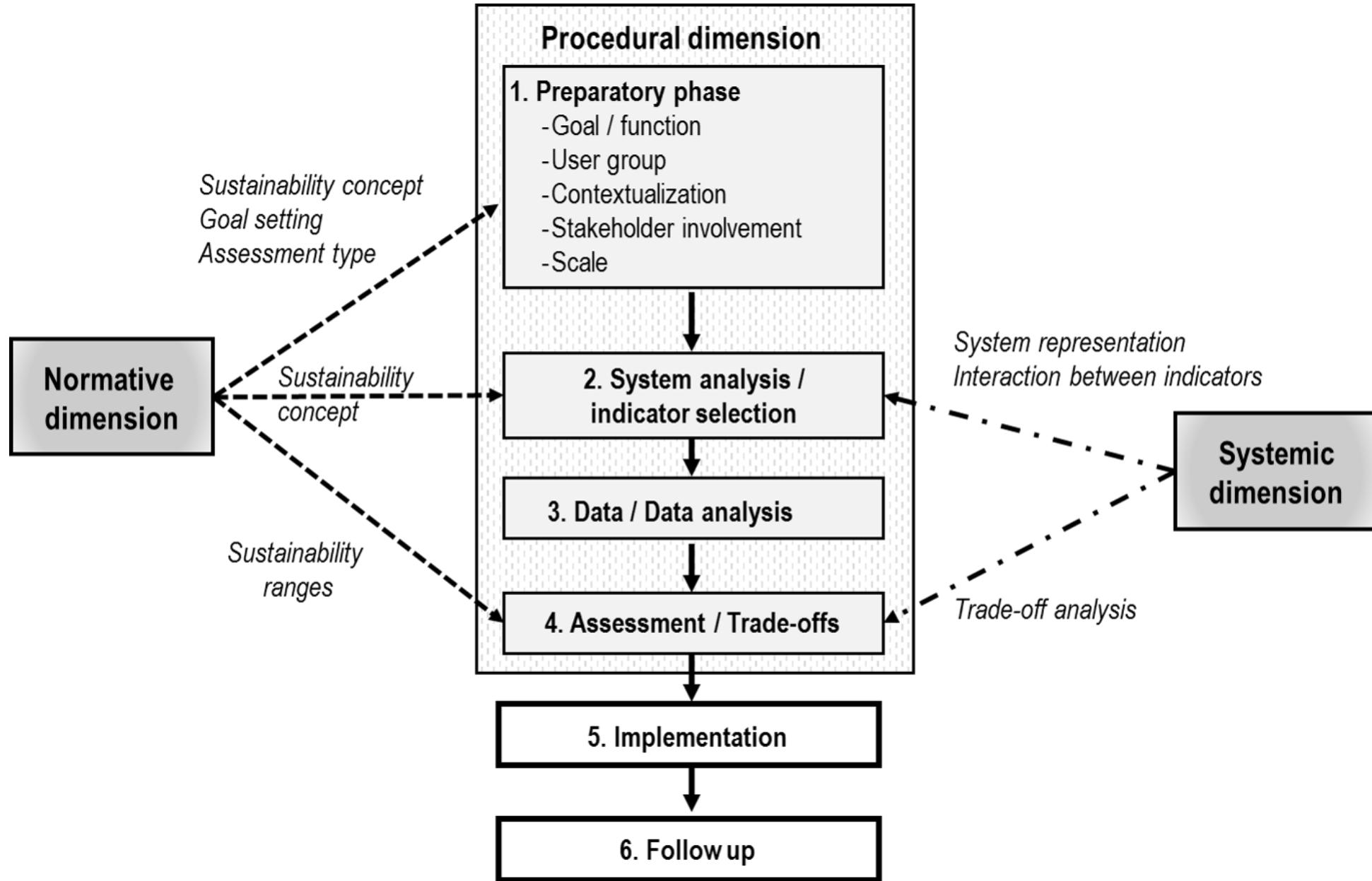
Program of the course

Lectures : BS 170 on Wednesdays, 13:15 – 16:00 (Lecture + Exercise)

n°	Date	Session	Milestones Project
1	19/02/2025	Introduction into sustainability and SA	
2	26/02/2025	Sustainability issues in urban systems	
3	05/03/2025	Key steps in SA #1: SSP, normative dimension, frameworks	Groups formed
4	12/03/2025	Key steps in SA #2: Systemic dimension	
5	19/03/2025	Key steps in SA #3: Participatory dimension	Submission - Outline 19.03
6	26/03/2025	Deriving indicators (1/2)	
7	02/04/2025	Deriving indicators (2/2)	
8	09/04/2025	Influence matrix	
9	16/04/2025	Multi-Criteria Analysis	
	23/04/2025	Easter break	
10	30/04/2025	Deriving policy recommendations	
11	07/05/2025	Policy implications	
12	14/05/2025	Sustainability Assessment in practice	
13	21/05/2025	Exam	
14	28/05/2025	Presentation of semester work_2	

* May be updated depending on the number of students enrolled

Sustainability Solutions Space



Goals of the Lecture

- Understand the policy cycle
- Analyze where indicators and sustainability assessment can support the policy cycle
- Use the tools developed in the last courses for designing policies

The policy cycle

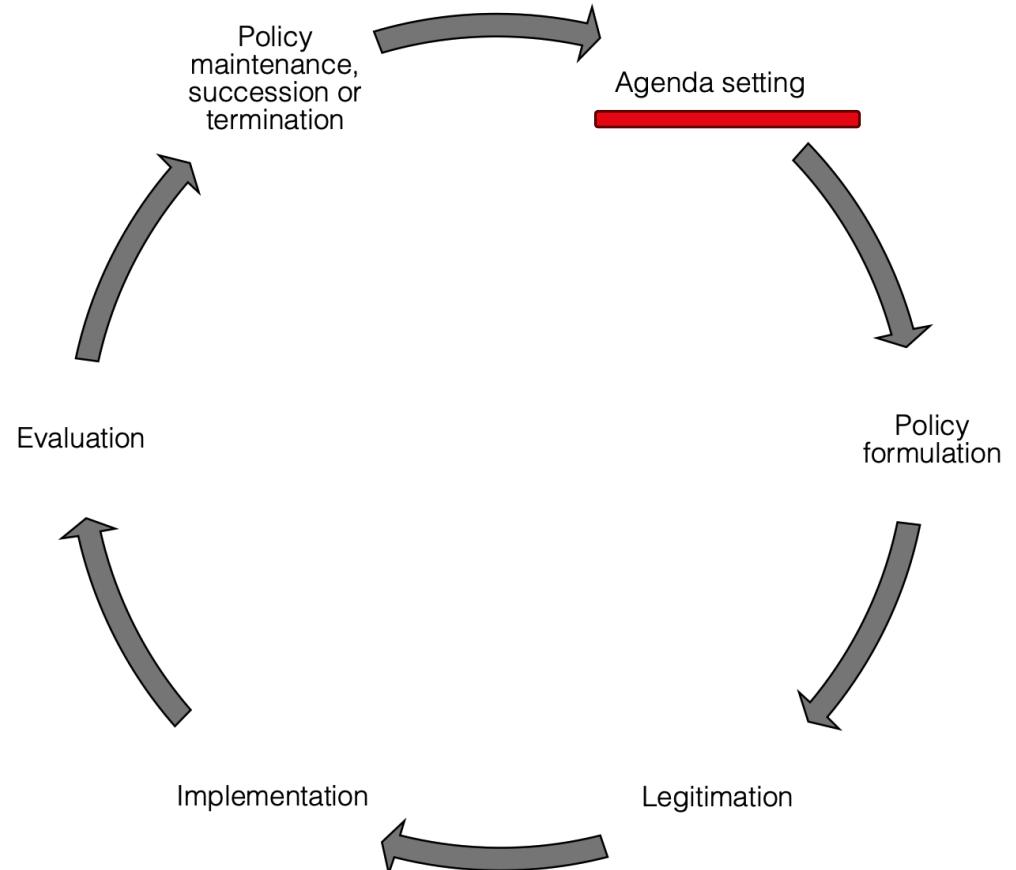
The Policy Cycle

- The policy cycle is one of the most fundamental theories explaining why and how public policies change
- The Policy Cycle is a conceptual framework used to describe the stages that policies typically go through from inception to evaluation.
- It represents a dynamic, iterative process where policy development is continuously refined based on new information, changing circumstances, and feedback.

The Policy Cycle

- It emphasizes the idea that policies are not static but evolve over time as they are monitored and reassessed. The cycle also allows for feedback loops, where evaluations can lead to adjustments or even the reversal of previous policy decisions.
- The cycle involves several key stages, including agenda-setting, policy formulation, decision-making, implementation, and evaluation.

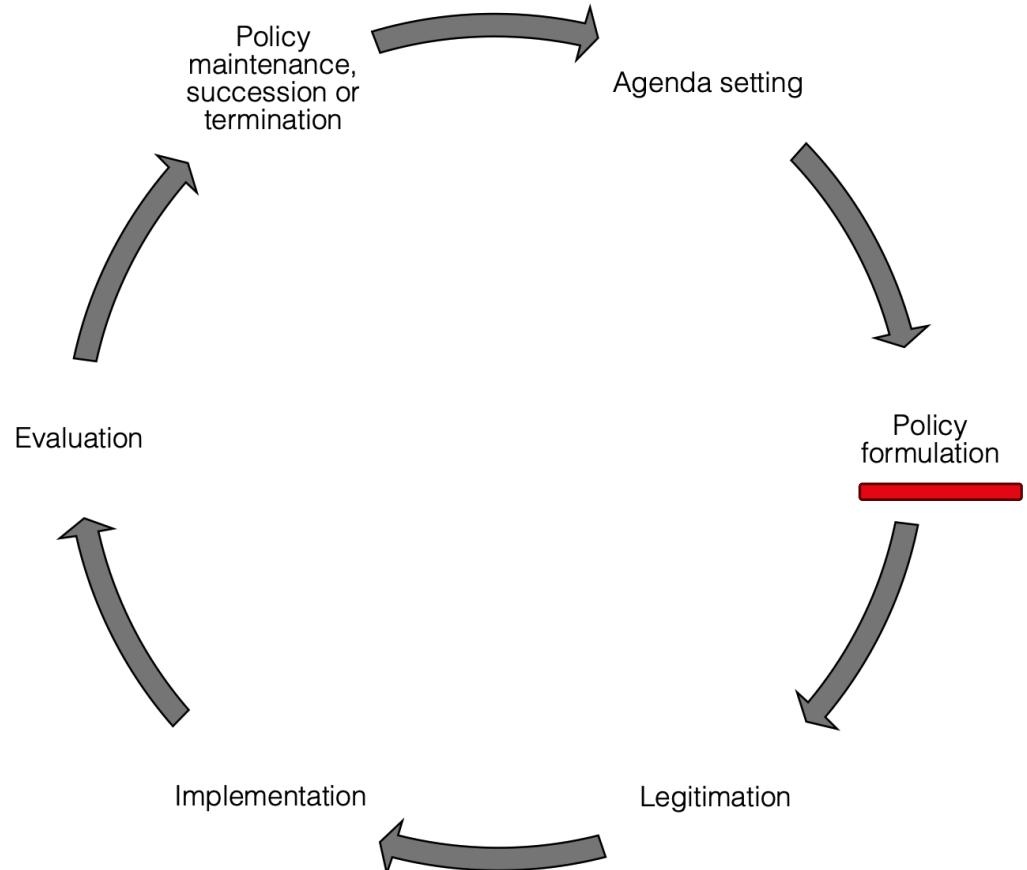
The Policy Cycle



Agenda-Setting:

- Identifying and prioritizing issues that require governmental attention.
- Often influenced by public opinion, crises, and media coverage.

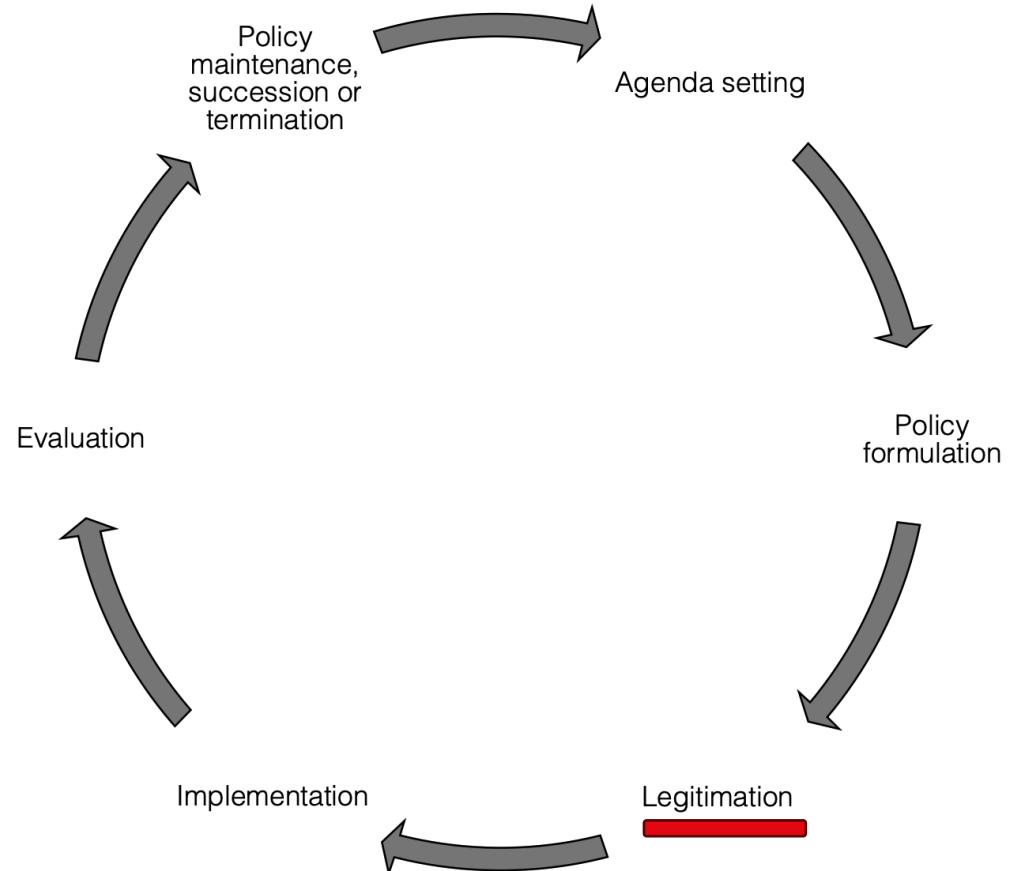
The Policy Cycle



Policy formulation:

- Developing possible solutions or policy options for the identified problems.
- Often involves consultation of scientists, expert input, and stakeholder consultation, e.g. in Switzerland (ger.: "Vernehmllassungsverfahren", fr.: "la procédure de consultation")

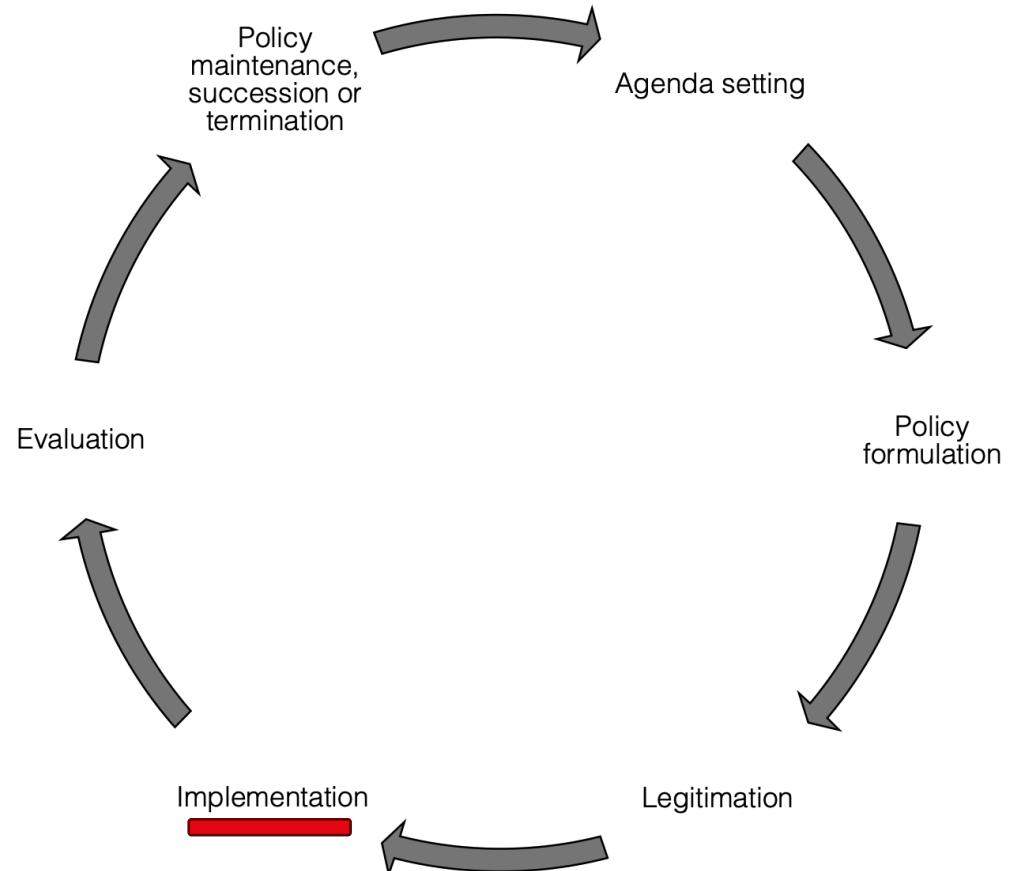
The Policy Cycle



Legitimation/decision-making

- Choosing a specific policy option based on political, economic, and social considerations.
- Actors like policymakers, interest groups, and lobbyists play significant roles.
- The legitimation, for instance, unfolds through parliamentary debates that precede the decision of policies being adopted

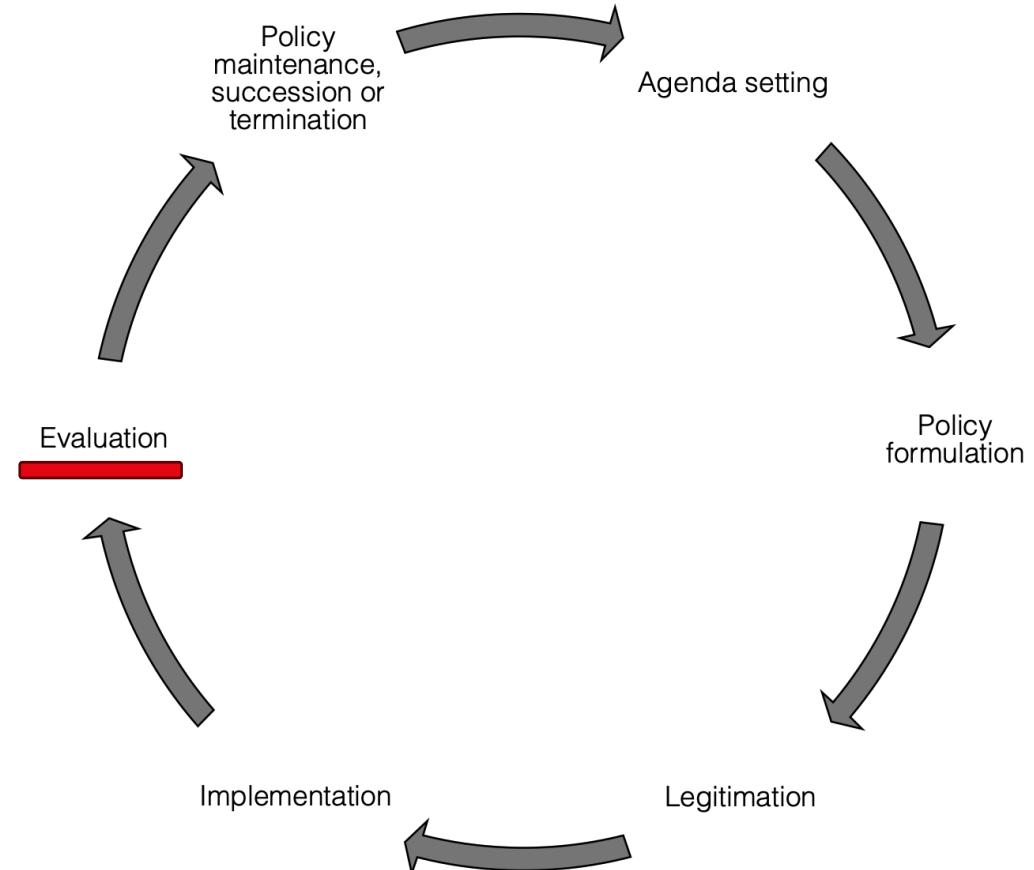
The Policy Cycle



Implementation

- Putting the chosen policy into action through the creation of programs, laws, and regulations.
- Involves agencies, departments, and local governments to carry out the policy.

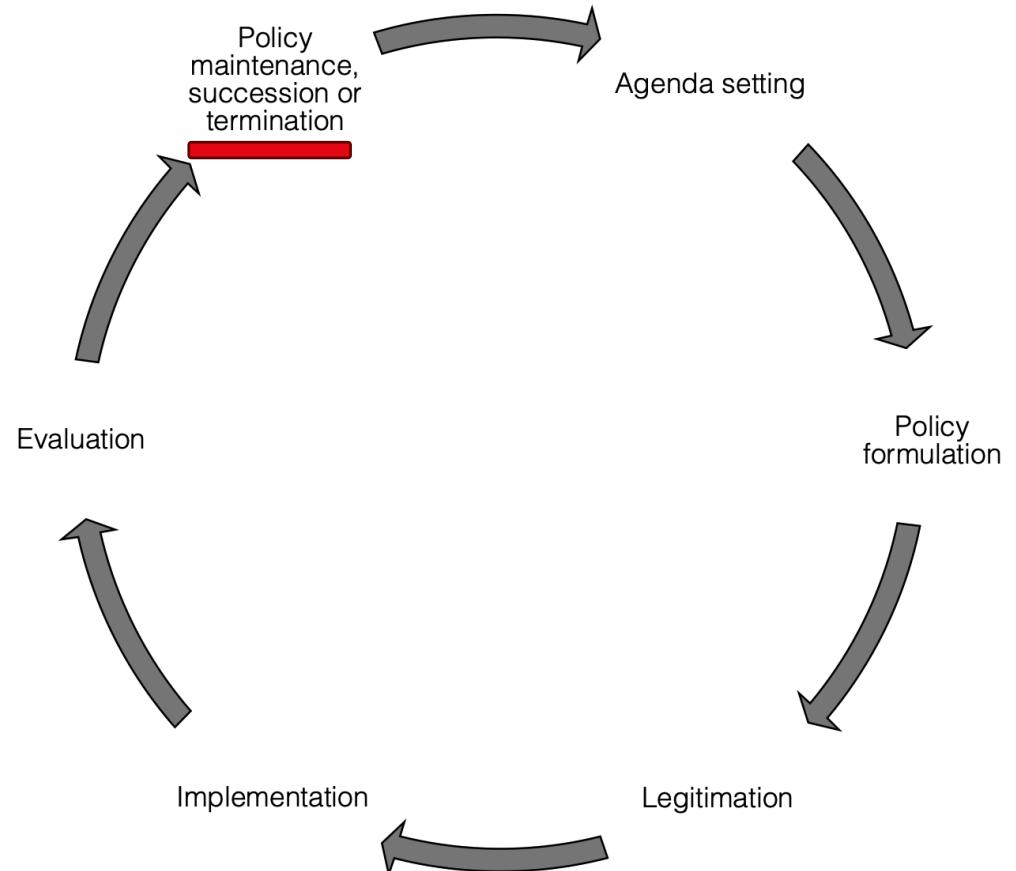
The Policy Cycle



Evaluation

- Assessing the policy's effectiveness by measuring outcomes and impact.
- Feedback from evaluation can lead to adjustments in the policy or even a return to the agenda-setting phase.

The Policy Cycle



Succession or termination

- Based on the evaluation, policies may be revised or abandoned if they are found to be ineffective or no longer needed.

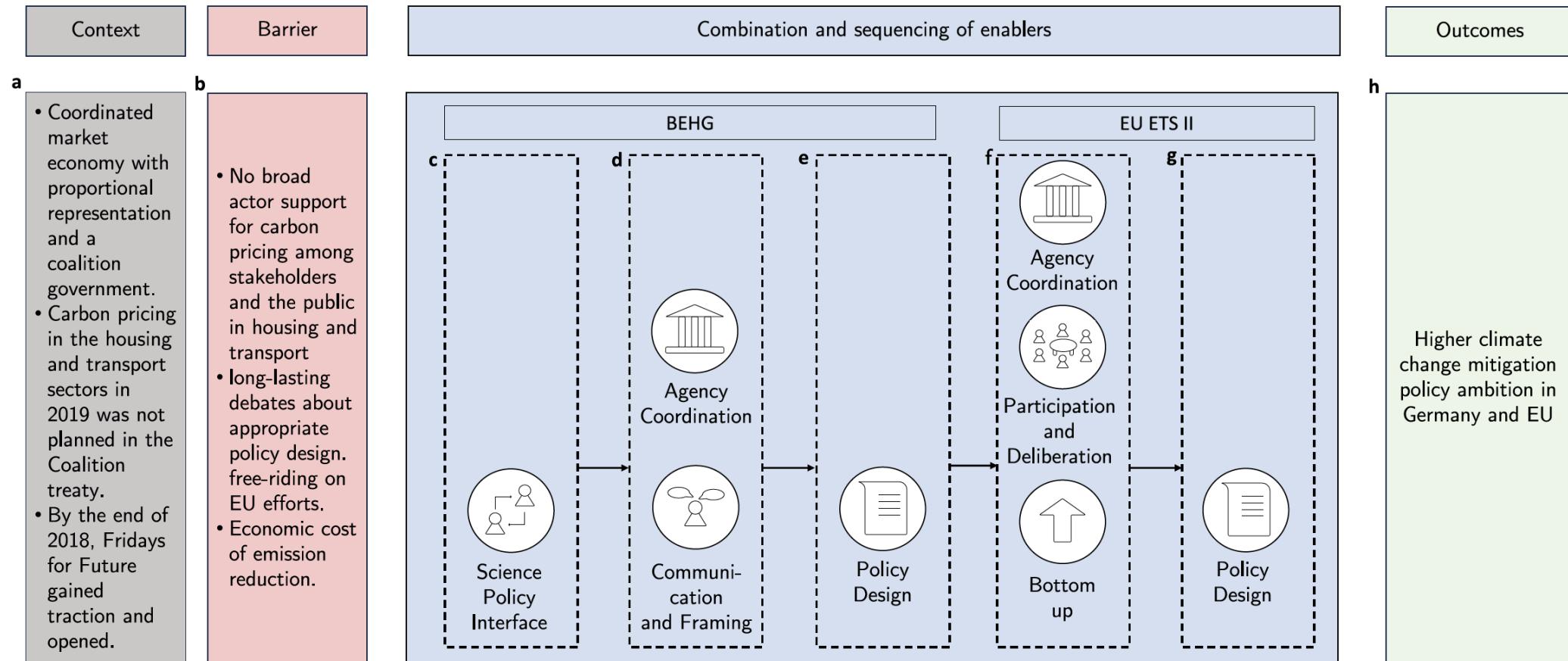
The Policy Cycle: Which indicators could be used to inform at each stage of the policy cycle?

- There is no one objectively selectable set of indicators most appropriate in any case.
- Depends on the issue, the political system, the level of government, and the availability of data.

The Policy Cycle: Indicators at each stage

Stage	Key Theoretical Concepts	Role of Indicators	Where and How Indicators are Used
Agenda-Setting	Issue Salience, Problem Recognition, Attention Cycles	Moderate (supporting but not dominant)	In media, scientific reports, advocacy campaigns: indicators are used to dramatize problems and justify urgency for action.
Policy Formulation	Risks versus benefits, Technical feasibility	High (strong guidance for design)	In expert commissions, advisory bodies, government departments: indicators structure problem definitions and quantify policy targets.
Decision-Making	Political Bargaining, Actor Coalitions, Interest Mediation	Low to Moderate (background role)	In parliaments, cabinets, negotiations: indicators are selectively mobilized to legitimize decisions, but strategic and political factors are stronger.
Implementation	Administrative Capacity, Compliance and Monitoring	Moderate to High (important for operational control)	Within implementing agencies, bureaucracies, and regulatory bodies: indicators track progress, guide adaptive management, and trigger corrective actions.
Evaluation	Performance Assessment, Accountability, Policy Feedback	High (central to outcome assessment)	In audit offices, independent evaluations, NGOs, and academia: indicators systematically assess effectiveness and provide feedback for reforms or policy termination.

Indicator use for agenda setting



Use of indicators:

In reports:

- efficiency
- equity
- technical feasibility

Motivated reasoning (particularly important during decision-making and political debates)

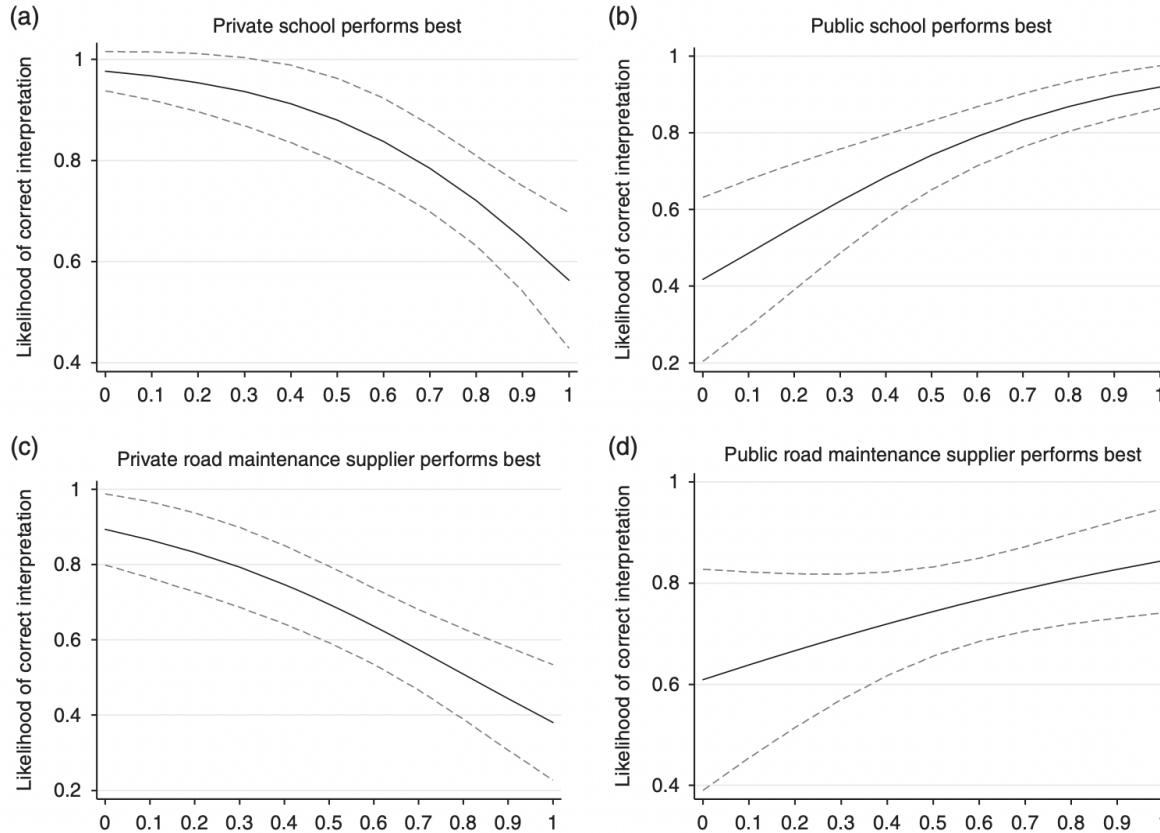
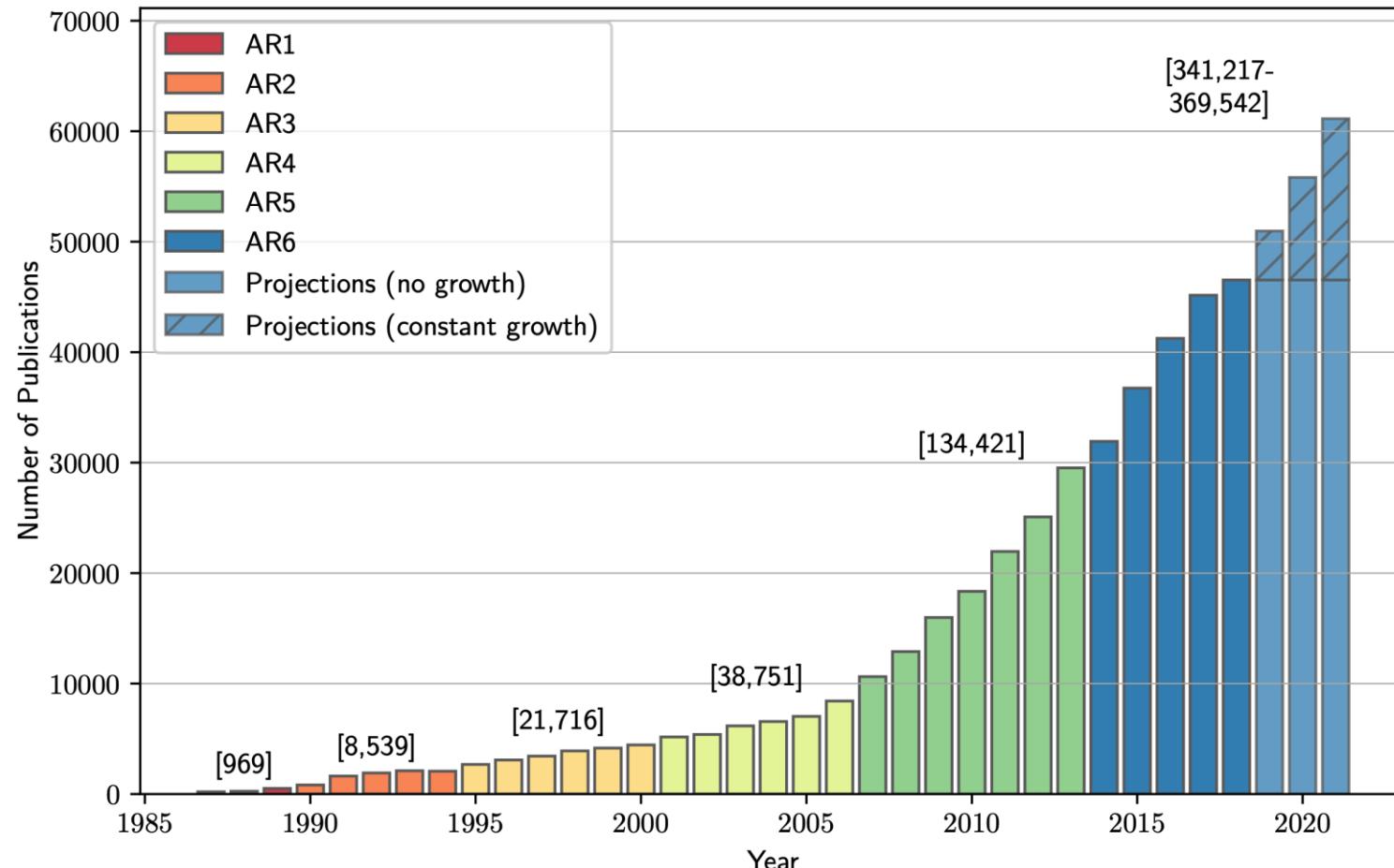


Fig. 3. Relationship between prior attitudes and correct interpretations in treatment groups (politician sample)
Note: estimated relationships with 95 per cent confidence intervals. The x-axis runs from 0 to 1, with 1 denoting the maximum support for public service provision.

Policy Evaluation: Challenges



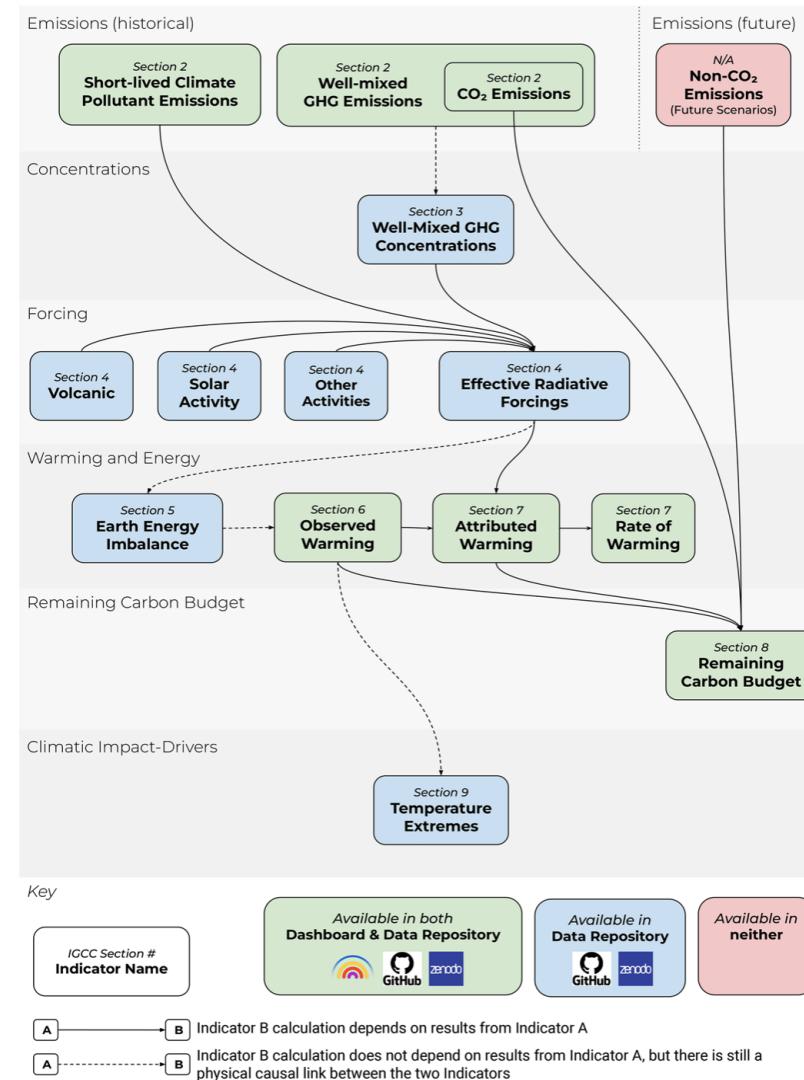
Callaghan, M. W., Minx, J. C., & Forster, P. M. (2020). A topography of climate change research. *Nature Climate Change*, 10(2), 118-123.



Elliott, Julian, Rebecca Lawrence, Jan C. Minx, Olufemi T. Oladapo, Philippe Ravaud, Britta Tendal Jeppesen, James Thomas, Tari Turner, Per Olav Vandvik, and Jeremy M. Grimshaw. "Decision makers need constantly updated evidence synthesis." *Nature* 600, no. 7889 (2021): 383-385.

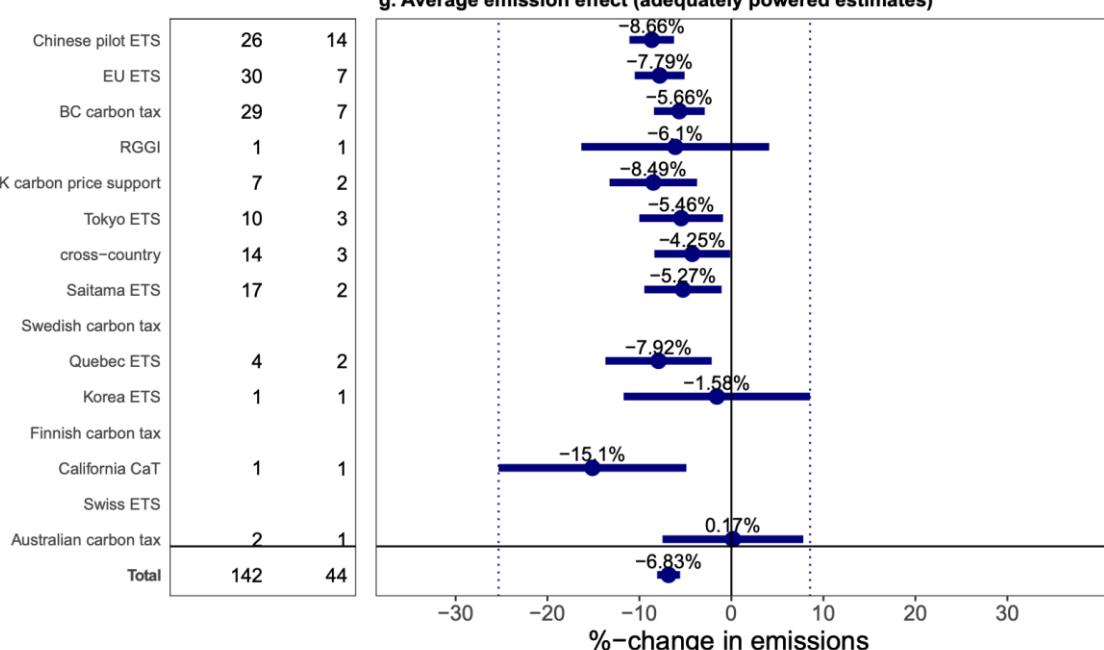
Policy Evaluation: opportunities

- Living evidence synthesis
 - Constantly updated evidence bases, e.g. example on the right of yearly report updating information on key climate change indicators
 - Living evidence synthesis
- Use of Artificial Intelligence and machine learning to scale up the evidence synthesis



Forster et al. (2024). Indicators of Global Climate Change 2023: annual update of key indicators of the state of the climate system and human influence. *Earth System Science Data*, 16(6), 2625-2658.

Scientific Policy Evaluation through relevant indicators can lead to media uptake



Döbbeling-Hildebrandt, N., Miersch, K., Khanna, T. M., Bachelet, M., Bruns, S. B., Callaghan, M., ... & Minx, J. C. (2024). Systematic review and meta-analysis of ex-post evaluations on the effectiveness of carbon pricing. *Nature communications*, 15(1), 4147.

Science & technology | So much hot air

Why it's so hard to tell which climate policies actually work

Better tools are needed to analyse their effects



And systematically review the impact PHOTOGRAPH: GETTY IMAGES

Oct 2nd 2024

Share

NATIONAL CLIMATE policies are a relatively recent invention. In 1997, according to the Grantham Institute, a think-tank at the London School of Economics, there were 60; by 2022 the number had risen to almost 3,000. Their

Usability in policy processes and characteristics of indicators

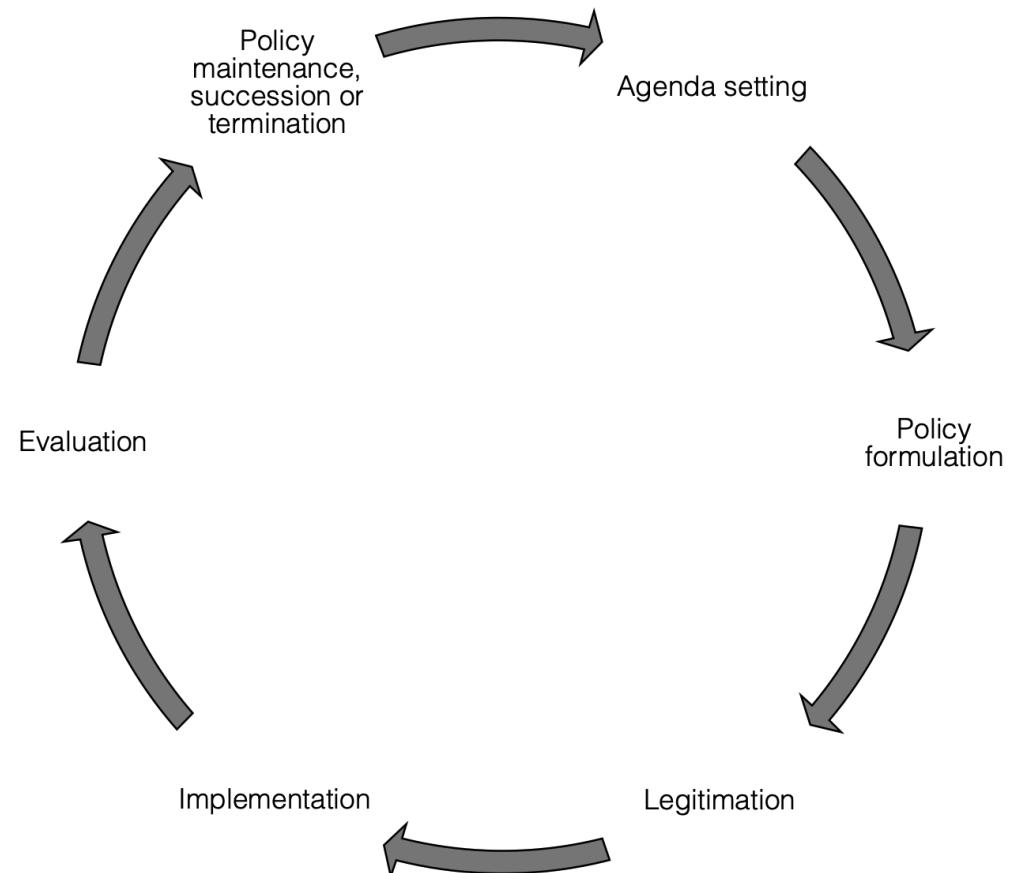
Type / Feature of Indicator	Usability	Why
Simple & Communicable	+	Indicators that are easy to understand and explain (e.g., CO ₂ levels) are more likely to gain traction. (Hezri & Dovers 2006)
Timely	+	Closely aligned with political priorities or recent events; must be timely to influence decisions. (Turnhout et al. 2007; Meadow et al. 2005)
Standardized / Institutionalized	+	Indicators from trusted bodies (e.g., UN SDGs, OECD) carry legitimacy and comparability. (Cash et al. 2003)
Co-Produced with Stakeholders	+	Developed collaboratively with users (e.g., governments, civil society), increasing legitimacy and buy-in. (Turnhout et al. 2007; Meadow et al. 2005)
Composite but Intuitive	+/-	Indices (e.g., Ecological Footprint, HDI) are accepted if transparent and easy to interpret. (Böhringer & Jochem 2007)
Highly Technical or Disputed	-	Complex or controversial indicators are often ignored or strategically used only when convenient. (Radaelli 1995; Hezri 2006)

References: Usability in policy processes and characteristics of indicators

- Böhringer, C., & Jochem, P. E. P. (2007). Measuring the immeasurable — A survey of sustainability indices. *Ecological Economics*, 63(1), 1–8.
- Cash, D. W., Clark, W. C., Alcock, F., Dickson, N. M., Eckley, N., & Jäger, J. (2003). Knowledge systems for sustainable development. *Proceedings of the National Academy of Sciences*, 100(14), 8086–8091.
- Hezri, A. A. (2006). Sustainability indicator systems and policy processes in Malaysia: a framework for utilisation and learning. *Journal of Environmental Management*, 78(4), 357–373.
- Hezri, A. A., & Dovers, S. R. (2006). Sustainability indicators, policy and governance: Issues for ecological economics. *Ecological Economics*, 60(1), 86–99.
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- Radaelli, C. M. (1995). The role of knowledge in the policy process. *Journal of European Public Policy*, 2(2), 159–183.
- Turnhout, E., Hisschemöller, M., & Eijsackers, H. (2007). Ecological indicators: Between the two fires of science and policy. *Ecological Indicators*, 7(2), 215–228.

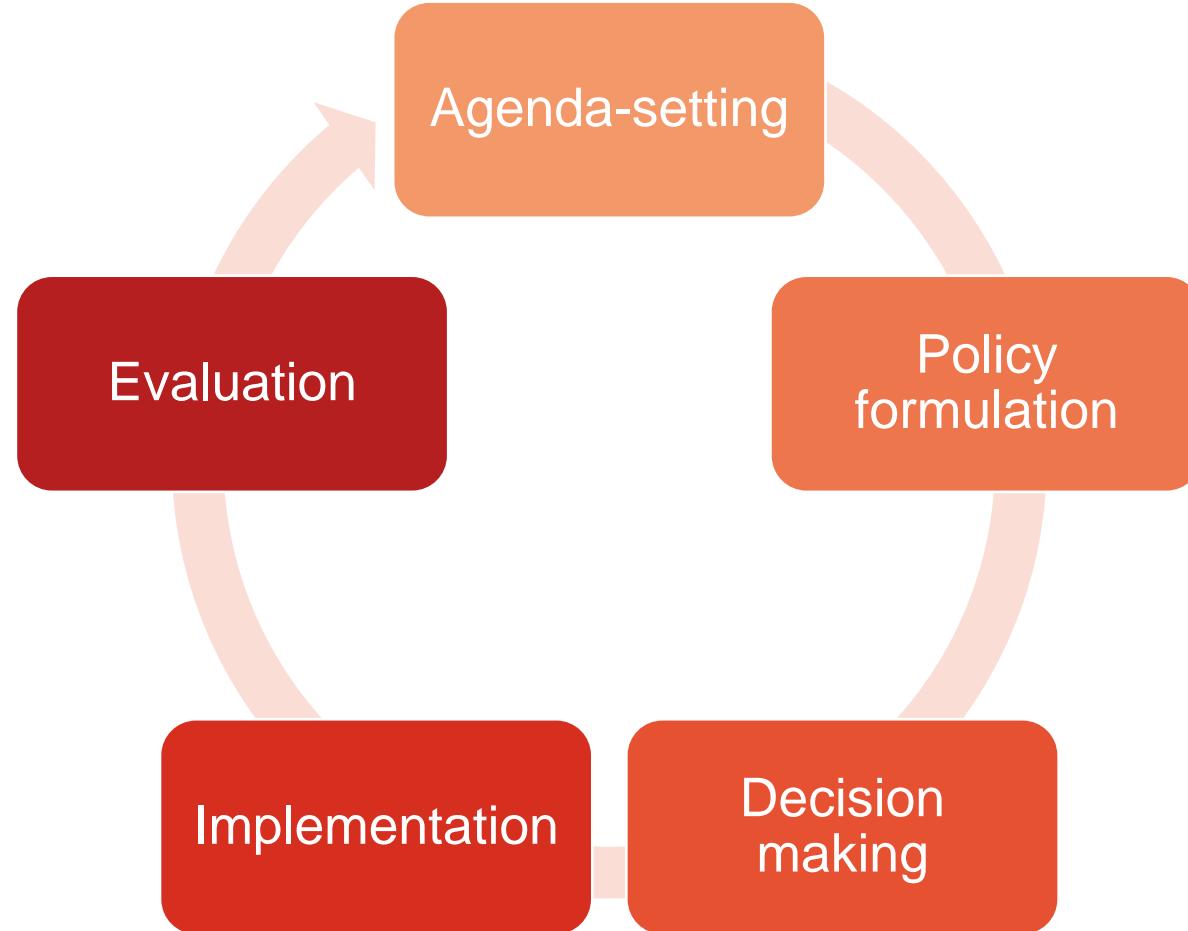
Where can sustainability assessment inform policy?

The policy cycle



p. 32, Cairney, Paul. *Understanding public policy: theories and issues*. Vol. 2. Bloomsbury Publishing, 2019.

Influence of Sustainability Assessment results



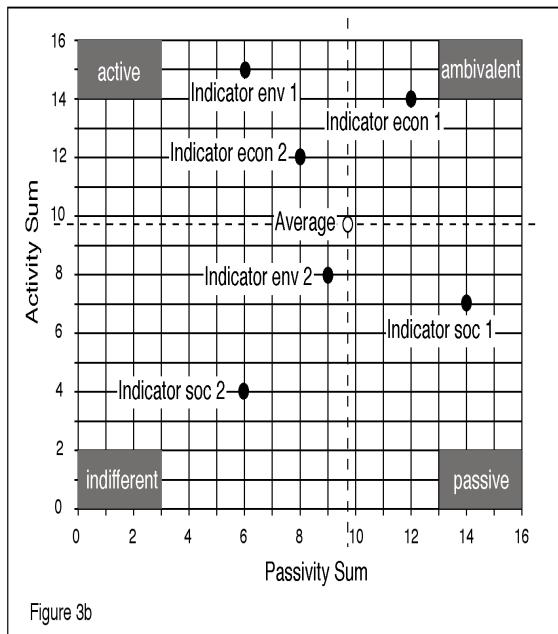
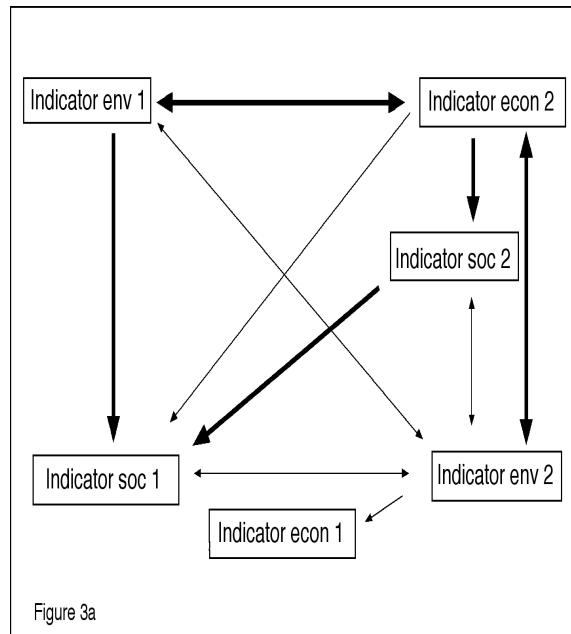


**How can we derive policies
from a SA?**

What do you need to derive policies?

What do we have to support derivation of policies?

	Environmental aspects			Economic aspects			Social aspects		
	Indicator Env. 1	Indicator Env. 2	Indicator Env. 3	Indicator Econ. 1	Indicator Econ. 2	Indicator Econ. 3	Indicator Soc. 1	Indicator Soc. 2	Indicator Soc. 3
Environmental aspects	Indicator Env. 1	0	1	0	1	0	-2	1	0
	Indicator Env. 2	0		1	0	1	0	2	1
	Indicator Env. 3	1	1		0	1	0	-1	1
Economic aspects	Indi. Econ. 1	1	1	1		1	0	1	1
	Ind. Econ. 2	-1	1	1	2		0	1	1
	Ind. Econ. 3	1	-1	1	2	0		1	0
Social aspects	Indicator Soc. 1	1	1	-2	0	0	0		1
	Indicator Soc. 2	2	2	2	1	0	0	2	
	Indicator Soc. 3	1	1	1	1	1	0	2	



Influence Matrix

Criteria	Units	Options			
		$a_{j=1}$	$a_{j=2}$	(...)	$a_{j=n}$
$g_{i=1}$		$g_1(a_1)$	$g_1(a_2)$...	$g_1(a_n)$
$g_{i=2}$	
(...)	
$g_{i=m}$		$g_m(a_1)$	$g_m(a_2)$...	$g_m(a_n)$

Impact Matrix and MCDA

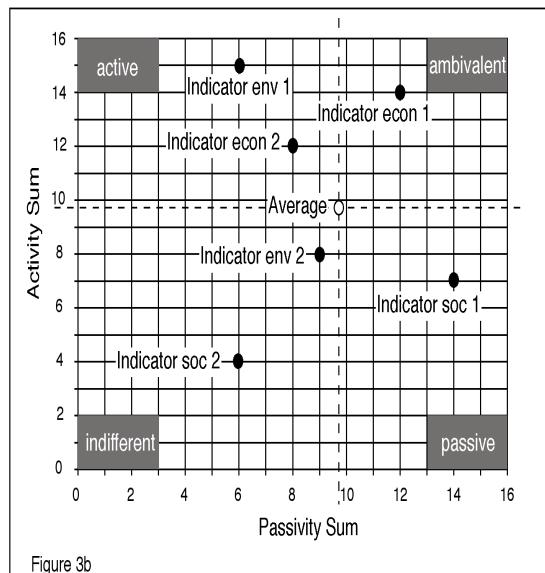
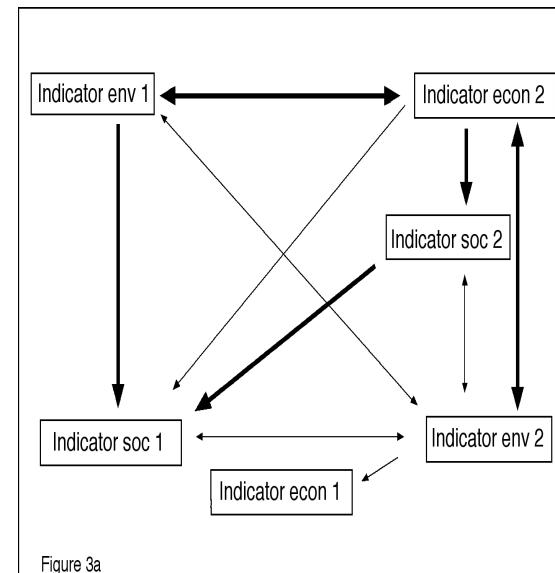
MCDA – Results?

Table 19
Multi-criteria impact matrix

Criteria	Units	Dir.	CB-Pre	CB	ST	CBST	L	R	NP
Owners' income	€/year	5	48,000	33,000	99,000	132,000	78,000	72,000	—
Economic activity tax	€/year	5	~12,750	~15,470	~46,410	~61,880	~36,570	~33,750	—
Construction tax	€	5	~61,990	~55,730	~96,520	~152,250	~81,890	~67,650	—
Number of jobs		5	2	1	4	5	3	3	—
Visual impact	km ²	6	76.570	71.465	276.550	348.015	220.400	163.290	—
Forest lost	ha	6	8.4	8.1	6.6	14.7	3.9	2.6	—
Avoided CO ₂ emissions	ton CO ₂ /year	5	4680	6010	19,740	25,750	14,740	13,760	—
Noise	dB(A)	6	14.64	23.86	18.6	23.84	20.88	14.66	—
Installed capacity	MW	5	13.6	16.5	49.5	66	39	36	—

Influence Matrix?

		Environmental aspects			Economic aspects			Social aspects		
		Indicator Env. 1	Indicator Env. 2	Indicator Env. 3	Indicator Econ. 1	Indicator Econ. 2	Indicator Econ. 3	Indicator Soc. 1	Indicator Soc. 2	Indicator Soc. 3
Environmental aspects	Indicator Env. 1	0	1	0	1	0	-2	1	0	
	Indicator Env. 2	0		1	0	1	0	2	1	0
	Indicator Env. 3	1	1		0	1	0	-1	1	0
Economic aspects	Indi. Econ. 1	1	1	1		1	0	1	1	-1
	Ind. Econ. 2	-1	1	1	2		0	1	1	0
	Ind. Econ. 3	1	-1	1	2	0		1	0	0
Social aspects	Indicator Soc. 1	1	1	-2	0	0	0		1	0
	Indicator Soc. 2	2	2	2	1	0	0	2		1
	Indicator Soc. 3	1	1	1	1	1	0	2	1	





**Sustainability assessment of the
four most densely populated cities
in Switzerland**

Mohamed Amine Ajnui
Saria Sfeir
Yasmine Sefraoui
Gabriel O'gbonna

Examples

EPFL



Sustainability assessment of the four most densely populated cities in Switzerland

Mohamed Amine Ajnui

Saria Sfeir

Yasmine Sefraoui

Gabriel O'gbonna

Results : MCDA (Multi-Criteria Decision analysis)

Weighted Sum Method - Equal Weights

Amine Anjui et al., 2024



Standard Deviation from the Mean

City	Basel	Geneva	Lausanne	Zürich	Best Options
Environmental	0.032	-0.060	0.000	0.028	Basel
Social	-0.159	0.010	0.022	0.128	Zürich
Economic	-0.204	-0.077	-0.183	0.463	Zürich
Sum	-0.3	-0.1	-0.2	0.6	Zürich

Distance from the Group Leader

City	Basel	Geneva	Lausanne	Zürich	Best Options
Environmental	10.6	8.0	10.1	10.5	Basel - Zürich
Social	12.9	18.5	17.8	21.5	Zürich
Economic	22.1	23.6	22.2	33.0	Zürich
Sum	45.5	50.1	50.2	64.9	Zürich

Distance from the Mean

City	Basel	Geneva	Lausanne	Zürich	Best Options
Environmental	16.1	11.3	15.0	17.5	Zürich
Social	19.8	30.0	28.2	35.2	Zürich
Economic	29.8	31.6	29.6	42.2	Zürich
Sum	65.7	72.9	72.9	94.9	Zürich

Distance from the Best and Worst Performers

City	Basel	Geneva	Lausanne	Zürich	Best Options
Environmental	8.8	4.9	7.6	8.9	Zürich - Basel
Social	3.3	11.3	11.8	16.7	Zürich
Economic	2.6	8.6	3.5	33.0	Zürich
Sum	14.7	24.9	22.9	58.6	Zürich

Standardized scores by Indicator - Weighting scheme : Equal weights

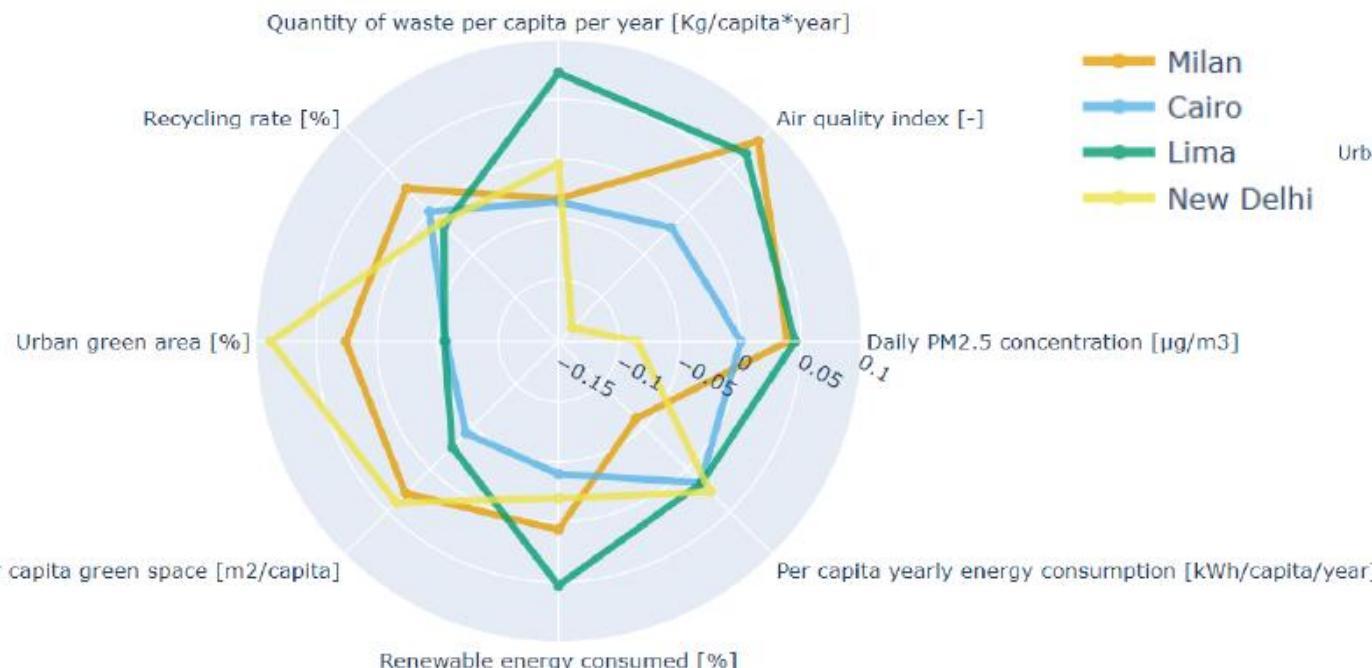
Benchmarking indicators among similar cities

Kamoun Ines Baretje, Aurèle Raviglione, Luca Coretti Giulia

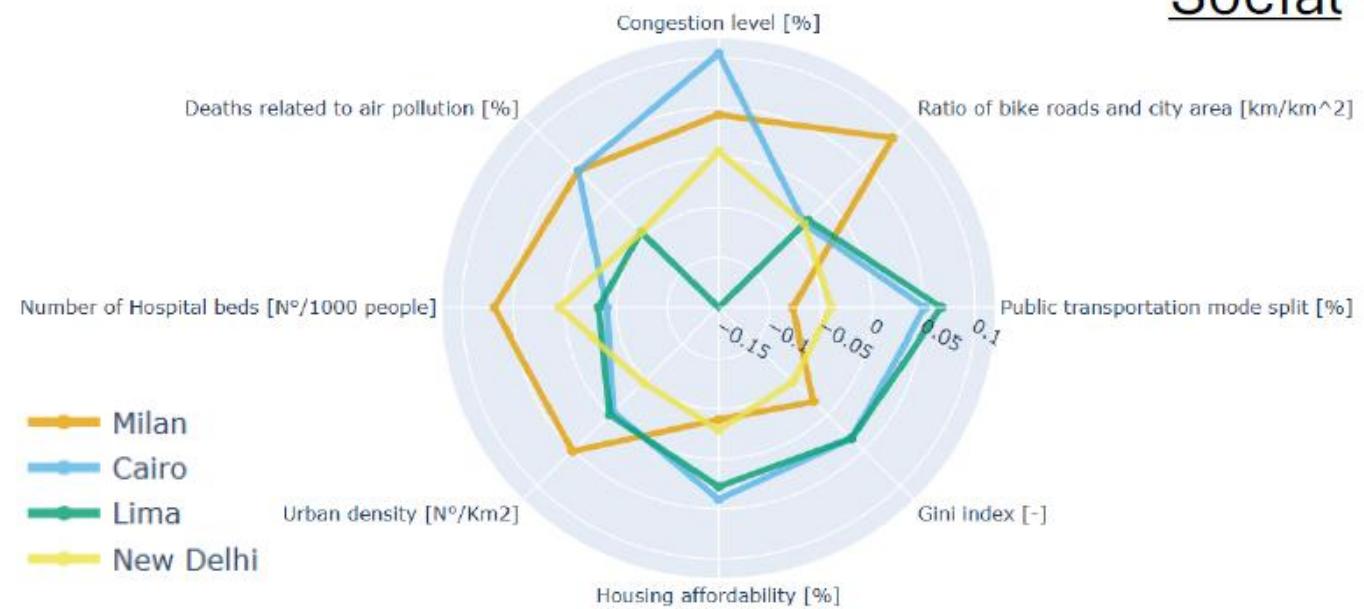
Lima

- Congestion level
- Green areas

Environment



Social



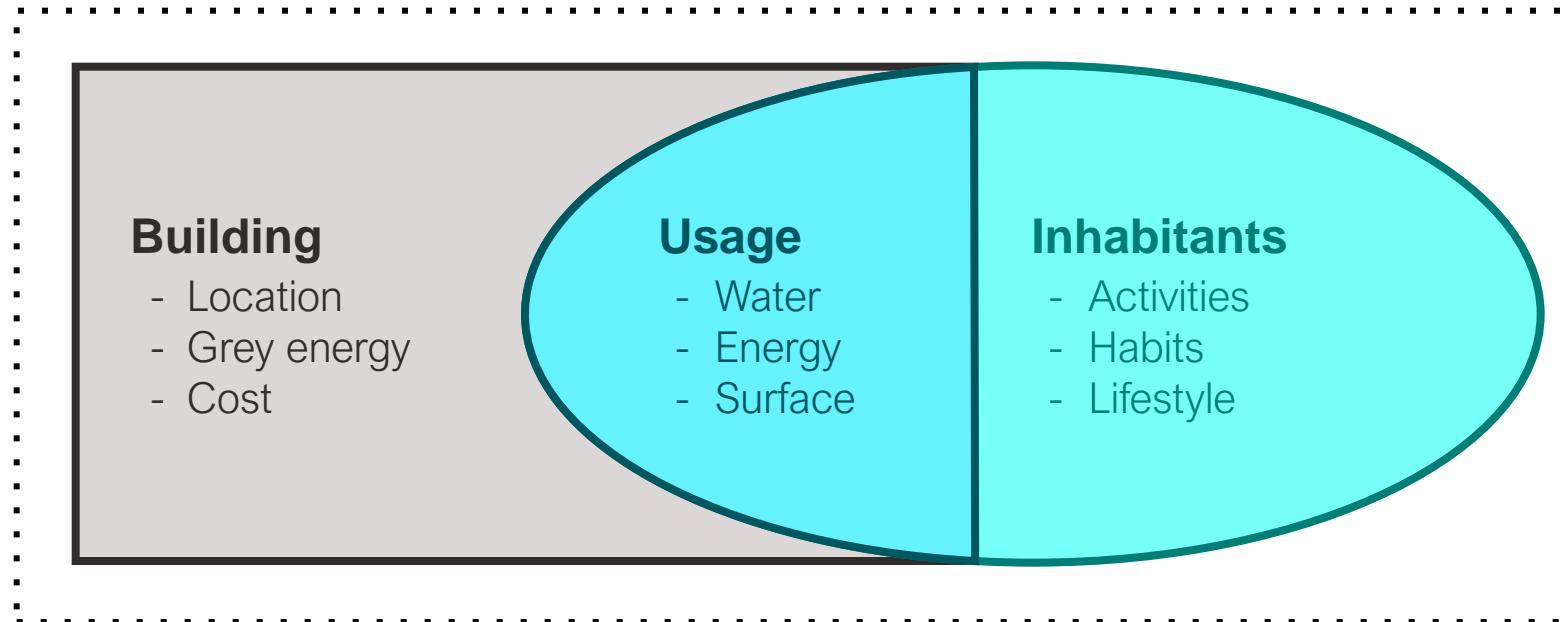
New Dehli

- Air quality
- Public transport
- Bike roads

Example Geneva

To what extent is cooperative housing in Geneva more sustainable than non-cooperative housing?

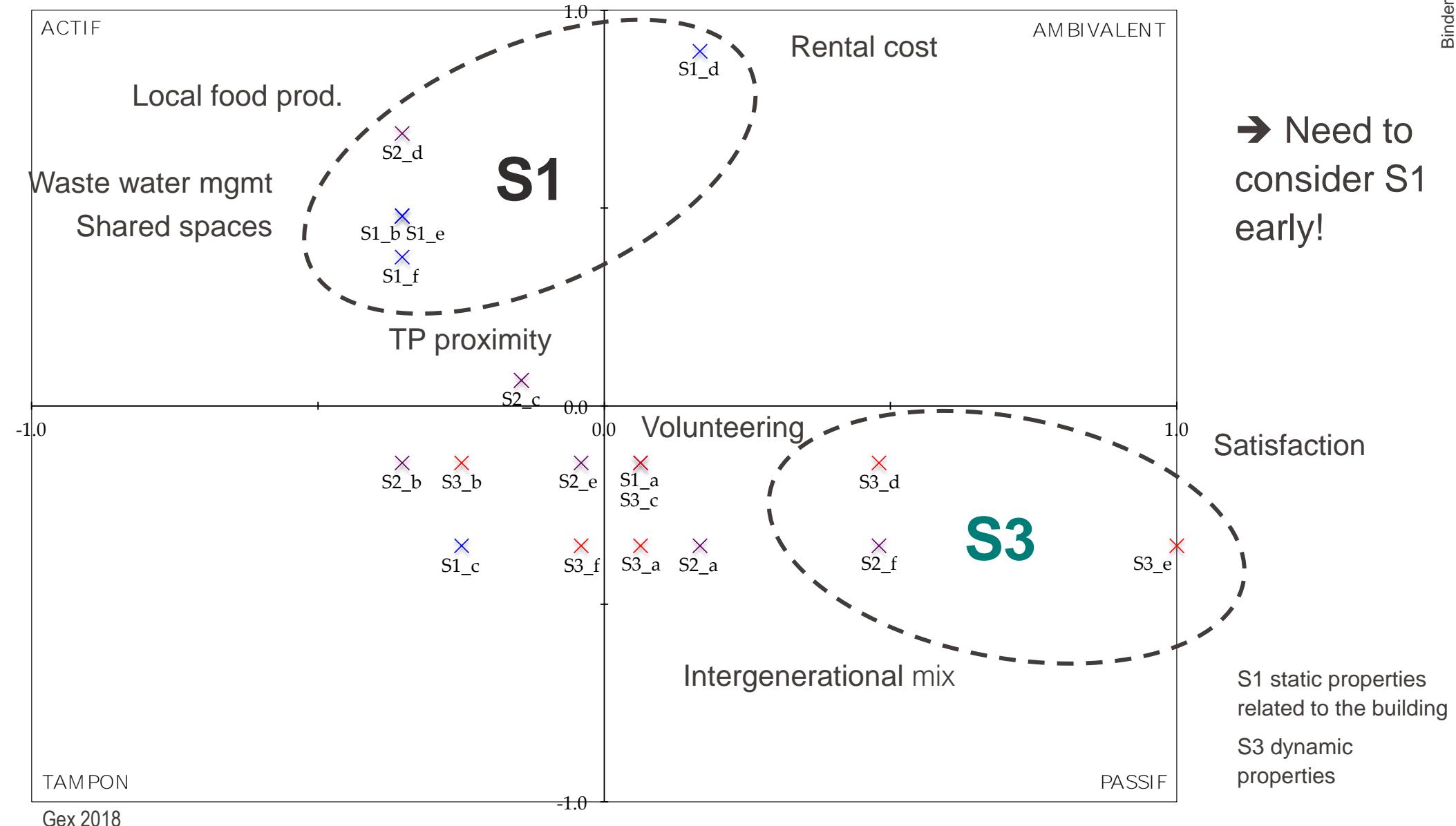




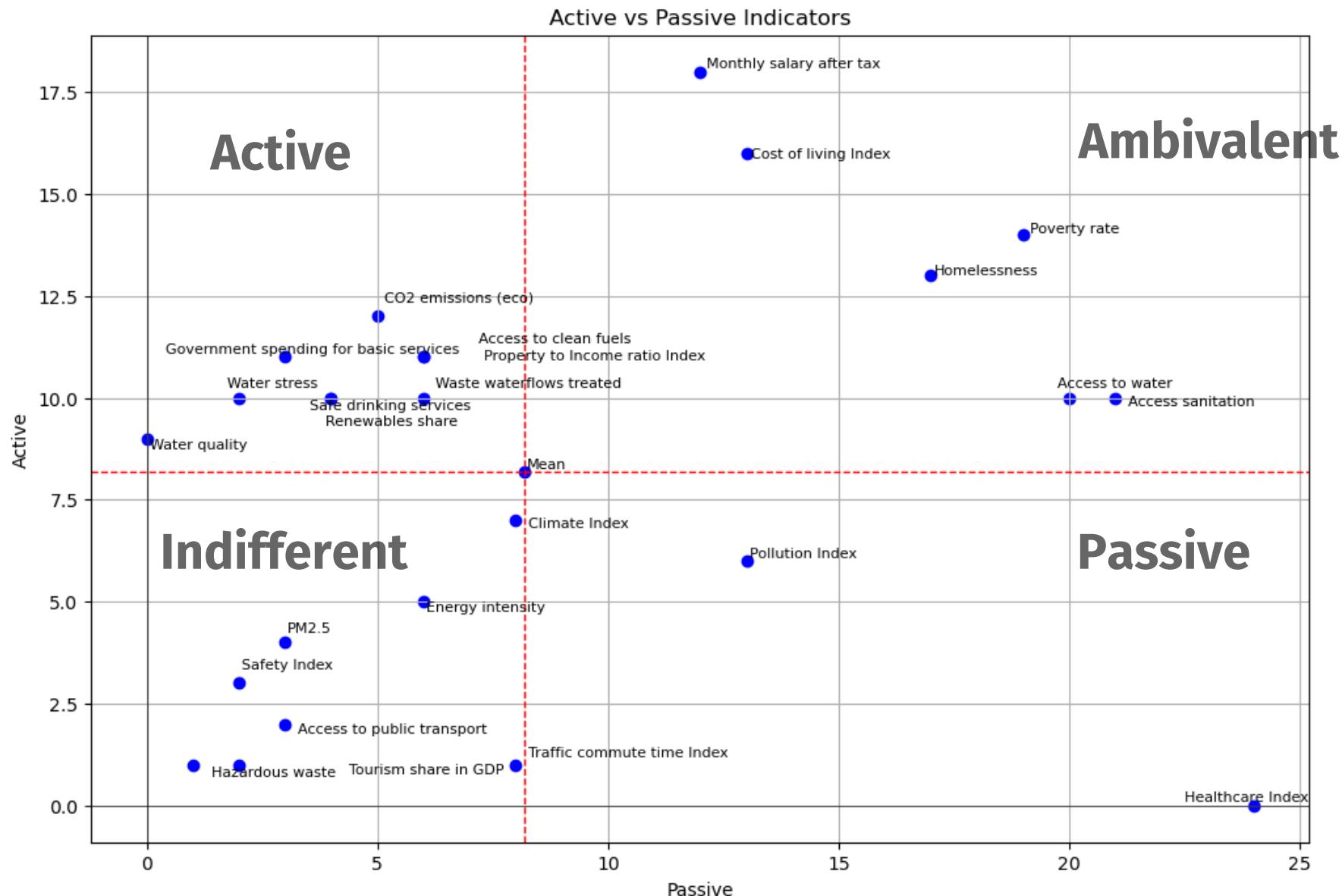
Cost effectiveness, Minergie P,
on-site WT, meeting spaces, etc.

Mobility, volunteering,
more to come ?

Activity-Passivity Plot



		S1						S2						S3						
		Permeable surface	Waste water management	Grey energy	Rental costs	Shared spaces	Proximity to public transportation	Water consumption	Energy consumption	Renewable electricity production	Local food production	Surface per person	Intergenerational mix	Incinerated waste	Recycled waste	Share of home-work	Voluntary work	Life satisfaction	Slow mobility	Activity
S1	Permeable surface	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	2	
	Waste water management	2	0	1	2	0	0	-3	0	0	0	0	0	0	0	0	0	0	8	
	Grey energy	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
	Rental costs	0	0	0	0	0	0	0	0	0	0	-3	-3	0	0	2	-2	-2	0	12
	Shared spaces	0	0	0	0	0	0	0	0	0	0	0	3	0	0	0	3	2	0	8
	Proximity to public transportation	0	0	0	1	0	0	0	0	0	0	0	2	0	0	0	0	1	3	7
S2	Water consumption	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Energy consumption	0	0	0	0	0	0	0	-2	0	0	0	0	0	0	0	0	0	0	2
	Renewable electricity production	0	0	0	2	0	0	0	0	0	0	0	0	0	0	0	0	2	0	4
	Local food production	2	0	0	0	0	0	2	0	0	0	0	-2	1	0	1	2	0	0	10
	Surface per person	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	0	2
	Intergenerational mix	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
S3	Incinerated waste	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Recycled waste	0	0	0	0	0	0	0	0	0	0	0	-2	0	0	0	0	0	0	2
	Share of home-work	0	0	0	0	0	0	0	0	0	0	0	0	0	0	-2	0	0	0	2
	Voluntary work	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	2	0	0	2
	Life satisfaction	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Slow mobility	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
	Passivity	4	0	1	5	0	0	5	0	2	0	3	8	4	1	4	8	13	3	3

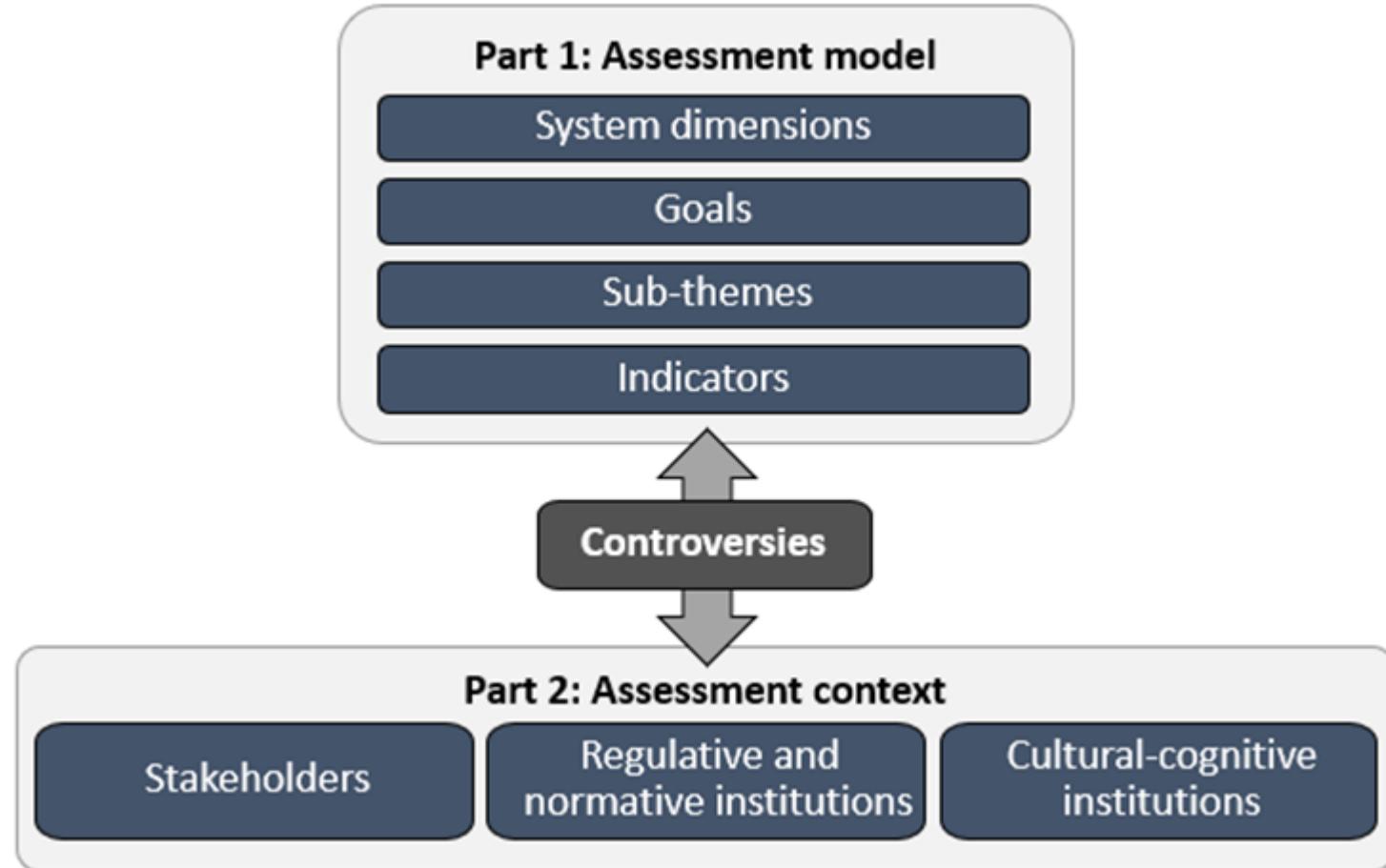


<div[](influence_matrix.png)

Indicator	Passive	Active
Poverty rate	19	14
Access to water	20	10
Access sanitation	21	10
Government spending for basic serv	3	11
Homelessness	17	13
Cost of living Index	13	16
Monthly salary after tax	12	18
Safety Index	2	3
Property to Income ratio Index	6	11
Access to public transport	3	2
Traffic commute time Index	8	1
Water stress	2	10
Water quality	0	9
Pollution Index	13	6
Climate Index	8	7
Access to clean fuels	6	11
Renewables share	4	10
Energy intensity	6	5
CO2 emissions (eco)	5	12
Tourism share in GDP	2	1
PM2.5	2	4
Hazardous waste	1	1
Safe drinking services	4	10
Waste waterflows treated	4	10
Healthcare Index	24	0
Mean	8,2	8,2

Controversies within policy development

What could hinder our "policies" to be effective?



System dimensions

Dwellings

Buildings

Neighborhoods

Markets

Culture

Halla et al., 2022

Goals

Goal 1

Comfortable and healthy dwellings

Goal 2

Durable and adaptable buildings

Goal 3

Buildings with low energy and material footprint

Goal 4

Buildings and neighborhoods in harmony with their physical surroundings

Goal 5

Safe neighborhoods

Goal 6

Participatory neighborhoods

Goal 7

Connected neighborhoods

Goal 8

Convivial neighborhoods

Goal 9

Diverse neighborhoods

Goal 10

Economically viable markets

Goal 11

Accessible and fair markets

Goal 12

Markets with adequate supply

Goal 13

Cultural and aesthetic value

Sub-themes

Goal 1

1a Quality and quantity of living space
1b Services and equipment
1c Thermal and aural comfort
1d Indoor air quality
1e Lighting and view
1f Privacy
1g Accessibility

Goal 2

2a Lifetime of structure, materials and technologies
2b Quality of workmanship
2c Maintenance and renovation
2d Adaptability of space
2e Structural modularity

Goal 3

3a Energy, climate and material footprint of structure
3b Critical materials
3c Energy, climate and material footprint in operation
3d Waste management

Goal 4

4a Land use
4b Integration to surroundings
4c Green areas and infrastructures

Goal 5

5a Crime
5b Traffic safety
5c Hazards

Goal 6

6a Associative life
6b Participatory governance

Goal 7

7a Proximity to workplaces
7b Proximity to public transport
7c Transport infrastructure
7d Proximity to services

Goal 8

8a Social links
8b Neighborhood spirit
8c Public spaces
8d Sharing

Goal 9

9a Social diversity
9b Functional diversity

Goal 10

10a Investment attractiveness
10b Operational costs
10c Impact on local economy

Goal 11

11a Rental market affordability
11b Ownership affordability
11c Subsidized housing
11d Security of tenure

Goal 12

12a New construction
12b Quantity of supply
12c Diversity of supply

Goal 13

13a Heritage protection
13b Local sensitivity
13c Aesthetic quality

Selected indicators

Goal 1

1.1 Noise (9)
1.2 Natural light (7)

Goal 2

2.1 Investments in maintenance, renovation or conversion (8)
2.2 Ease of refurbishing installations (7)

Goal 3

3.1 Energetic efficiency of buildings (9)
3.2 Share of renewable energy (9)

Goal 4

4.1 Construction considering the natural conditions of the site (6)
4.2 Percentage of green coverage (5)

Goal 5

5.1 Pedestrian and low speed limit zones (8)
5.2 Existence of risk maps (6)

Goal 6

6.1 Availability of community facilities (8)
6.2 Membership in community associations (6)

Goal 7

7.1 Capacity of public transport system (9)
7.2 Soft mobility infrastructure (9)

Goal 8

8.1 Architecture encouraging social links (10)
8.2 Amount of public spaces (5)

Goal 9

9.1 Age distribution of residents (10)
9.2 Share of residents receiving social benefits (7)

Goal 10

10.1 Cost of maintenance and retrofitting (7)
10.2 Access to funding for investment (6)

Goal 11

11.1 Average rental price per m² (9)
11.2 Subsidized housing ratio (6)

Goal 12

12.1 Construction rate relative to population growth (7)
12.2 Vacancy rate (7)

Goal 13

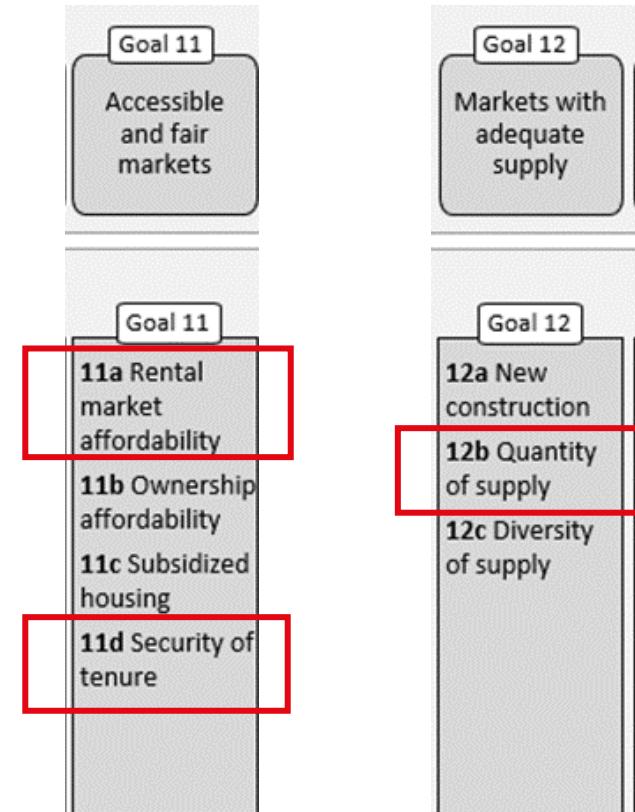
13.1 Preservation of local characteristics and identity (8)
13.2 Satisfaction with aesthetics of surroundings (6)

Regulation on demolitions, transformations and renovations

Cantonal law on demolitions, transformations and renovations (LDTR).

- curb the loss of residential housing in the city center by placing restrictions on the ability of owners to remodel or change the use purpose of their properties.
- ceiling on possible rent increases following these types of work.

Indicator (2021):
Rental prize: 29.8CHF/m²

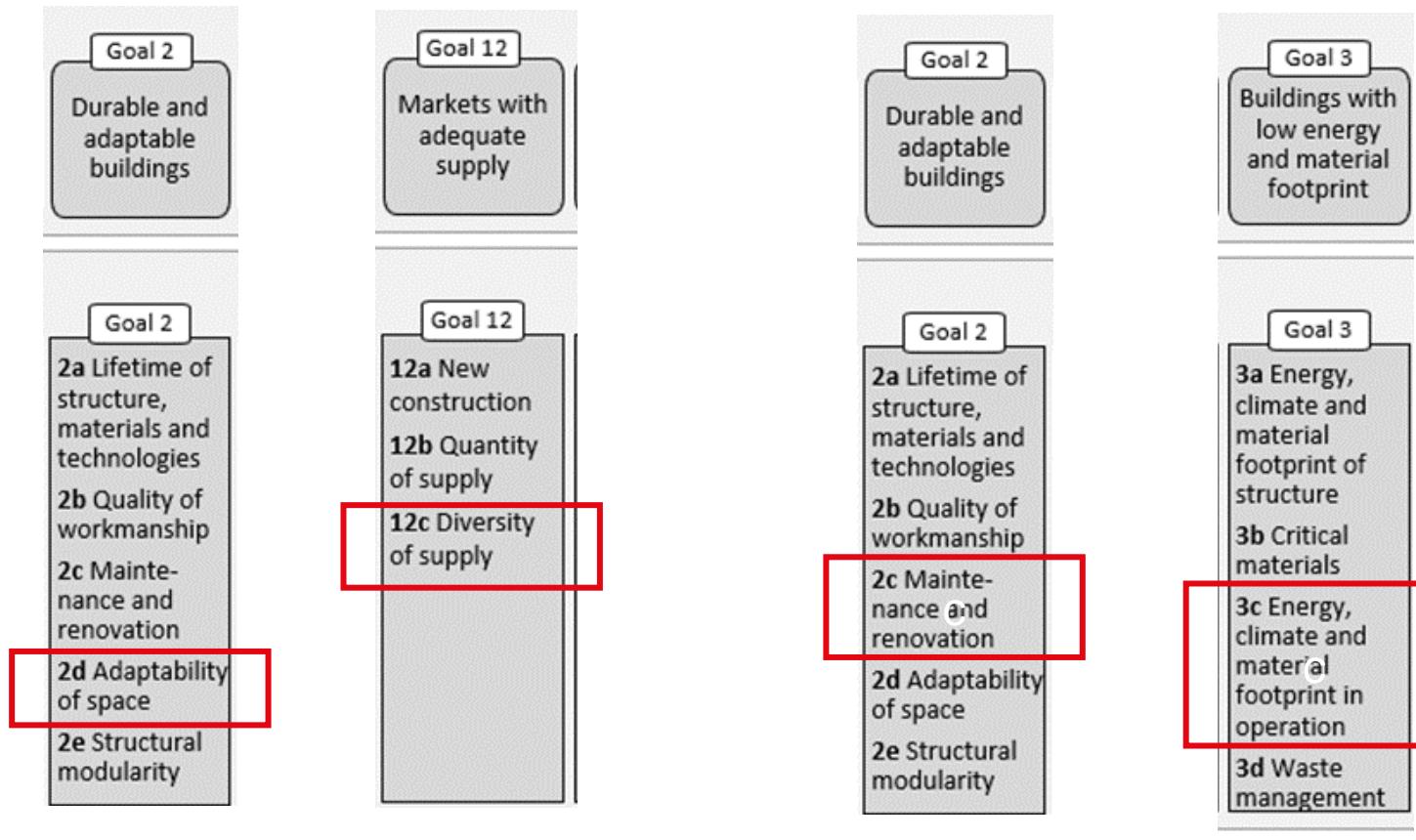


Indicator (2021):
Vacancy rate: 0.6%

Halla et al., 2022

Cantonal law on demolitions, transformations and renovations (LDTR).

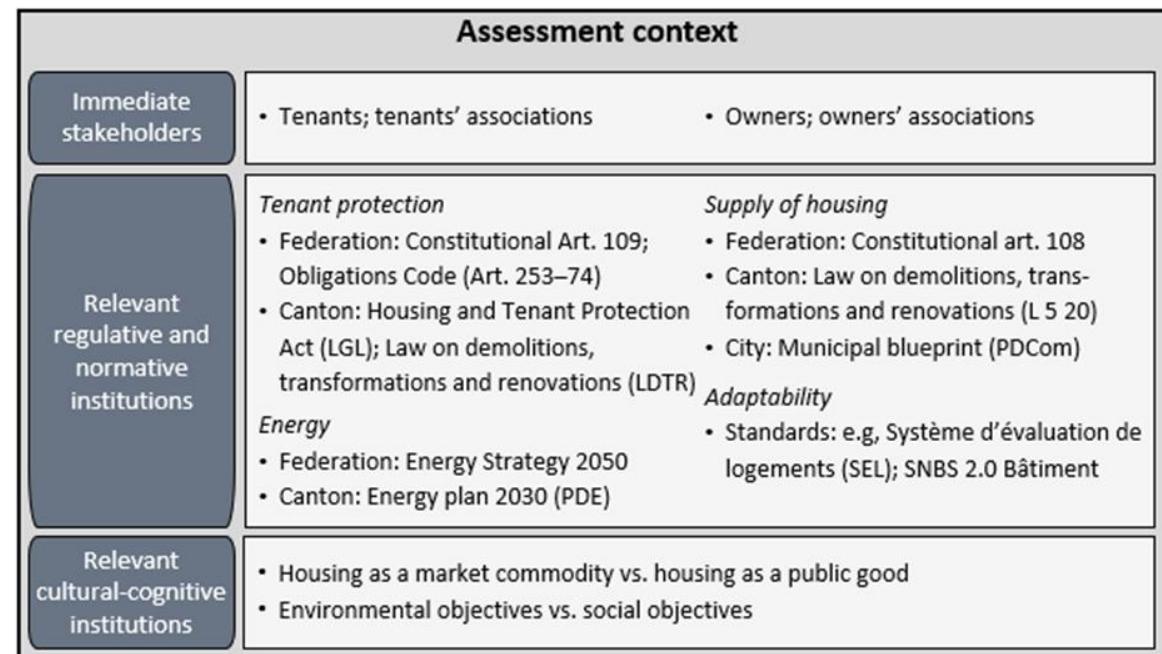
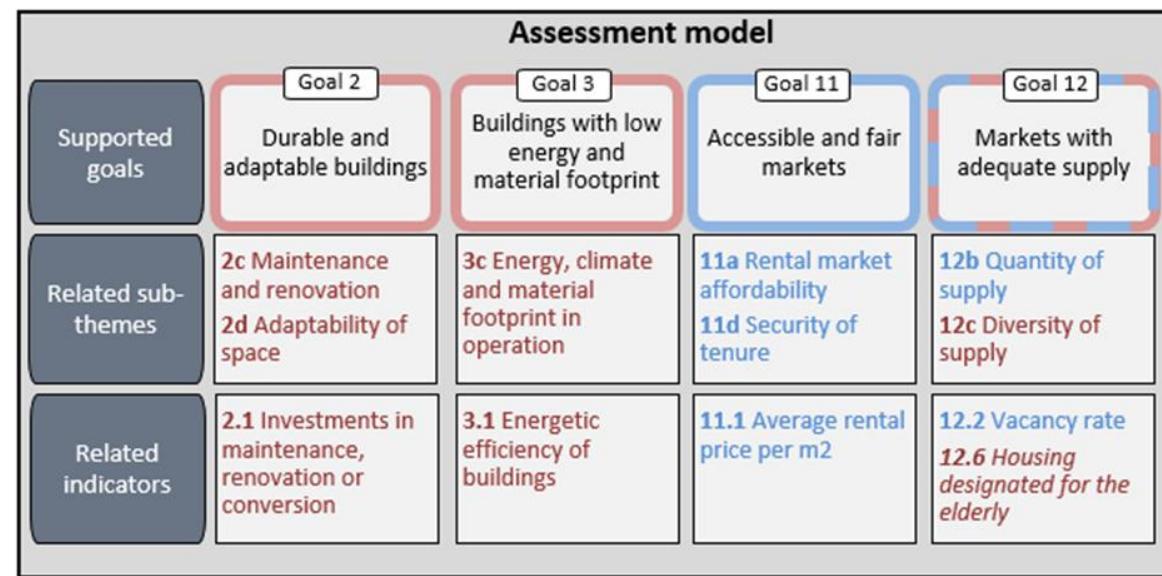
- curb the loss of residential housing in the city center by placing restrictions on the ability of owners to remodel or change the use purpose of their properties.
- ceiling on possible rent increases following these types of work.



Indicator (2021):
Energy efficiency : 486 MJ/m²
Goal: 350MJ/m²

Halla et al., 2022

Regulation on demolitions, transformations and renovations



Trade-off:

- Energy performance and availability of affordable housing

Opposing:

- Interests of owners and tenants

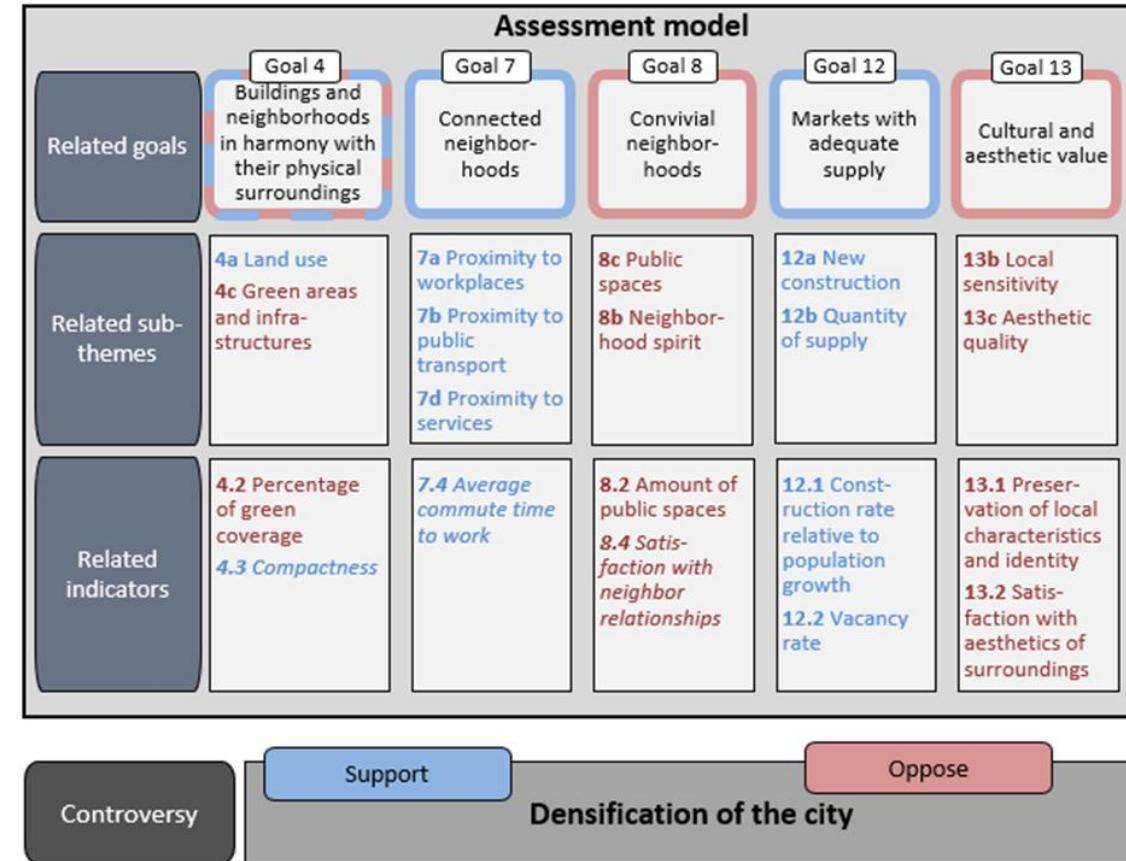
Competing regulations:

- Energy plan 2030 vs rent protection

Underlying trade-offs:

- Cultural, cognitive views on housing

Densification of the city



Assessment context

Immediate stakeholders	<ul style="list-style-type: none"> • Current residents • New/future residents
Relevant regulative and normative institutions	<p><i>Spatial planning</i></p> <ul style="list-style-type: none"> • Federation: Constitutional Art. 73 & 75; Spatial Planning Act (SPA) • Canton: Cantonal masterplan (PDCn) • City: Municipal land use plan (LUP) • Standards: e.g., SNBS 2.0 Bâtiment, One Planet Living <p><i>Supply of housing</i></p> <ul style="list-style-type: none"> • Federation: Constitutional Art. 108 • Canton: Cantonal masterplan (PDCn) • City: Municipal blueprint (PDCom)
Relevant cultural-cognitive institutions	<ul style="list-style-type: none"> • City optimized as an efficient functional unit vs. city optimized as a livable community • Local autonomy vs. need for broader coordination and collective mobilization

Geneva compared to Basel and Zurich

	Geneva City	Comparison
Population (Yearly growth; 5-year average)	203 951 (0.9 %)	(Zürich 1.4 %; Basel 0.5 %)
Population density	12 669 per km ²	Zürich 4 724 per km ² ; Basel 7 223 per km ²
Foreign resident population	48 %	Zürich 32 %; Basel 38 %
Average taxable income per taxpayer	83 823 CHF	Zürich 79 012 CHF; Basel 76 701 CHF
Employment rate (ages 20-64)	70 %	Zürich 81 %; Basel 74 %
Share of owner-occupied dwellings (data for cantons)	18 %	Zürich 28 %; Basel 16 %
Share of dwellings built after 1981	19 %	Zürich 24 %; Basel 12 %

- Policy cycle
 - Indicators are most important in the beginning (the agenda setting, policy formulation) and the end (policy evaluation) of the policy cycle
 - Particularly during decision-making phases, indicators may prone to partisan-based motivated reasoning, i.e. the selective processing of information
 - Not all indicators can equally easily be taken up
- To derive policies we can use:
 - MCDA assessment: as Benchmark
 - Activity- Passivity plot: driving variables
 - Influence Matrix: analysis of trade-offs
- When aiming at implementing the policies we might encounter controversies which could inhibit progress towards sustainability